

**MINUTES**  
**TENNESSEE HIGHER EDUCATION COMMISSION**  
**Fall Quarterly Meeting**  
**November 20, 2003, 1:30 p.m. CST**

Commission Members present:

Mr. Riley Darnell	Mr. Dale Sims
General Wendell Gilbert	Mr. Kevin Teets
Mr. Ransom Jones	Mayor A C Wharton
Ms. Debbie Koch	Ms. Katie Winchester
Mr. Omar Lopez	Dr. Brad Windley
Mr. John Morgan	Ms. Eleanor Yoakum
Mr. Jim Powell	

Dr. Richard Rhoda, Executive Director, began the meeting by welcoming two new members to the Commission. First, he recognized Mr. Kevin Teets as the new student member from the University of Tennessee Martin. Dr. Rhoda then recognized Mr. Dale Sims, recently appointed by the Governor as the Interim State Treasurer replacing Mr. Steve Adams. Dr. Rhoda welcomed both to the Commission. The meeting was then called to order by Chairman Jim Powell.

**Adoption of Agenda**

Mr. Powell called for a motion to adopt the agenda. The motion was made by Mr. Ransom Jones and seconded by Mr. John Morgan. The motion was duly adopted.

**Approval of Minutes, July 17, 2003 Meeting**

Dr. Rhoda stated that the minutes incorrectly listed the newly elected officers' titles. Mr. Powell called for a motion to approve the minutes of the July 17, 2003, Commission meeting as corrected by Dr. Rhoda. Dr. Brad Windley made the motion which was seconded by Mr. Riley Darnell. The motion was duly adopted.

**Fall 2003 Enrollment Report**

Dr. Brian Noland, Associate Executive Director for Policy, Planning and Research, reviewed the student enrollment figures for Fall 2003. He noted a slight increase in both headcount and FTE figures over enrollment in Fall 2002. Dr. Noland pointed out the Fall 2003 headcount at the public colleges and universities was 195,881, an increase of 1,681, or 0.9 percent over Fall 2002. The Fall 2003 FTE was 152,048, an increase of 915, or 0.6 percent over Fall 2002. Dr. Noland

also pointed out other enrollment trends including the increase of first-time freshmen, African-American, and Hispanic enrollments. Additionally, the number of students transferring from two-year to four-year institutions has increased over 2002 levels.

### **Fiscal Affairs**

#### 2004-2005 Appropriations Recommendations: Operating, Capital Outlay and Capital Maintenance

Mr. Powell expressed his pleasure with the quality of discussion of this matter at the work session earlier in the day. He noted there was an open and candid discussion beneficial to all. He applauded the quality information and presentation provided by the staff. Mr. Jim Vaden, Associate Executive Director for Fiscal Affairs, was then recognized to present this item.

Mr. Vaden provided a brief overview of funding for higher education over the last three fiscal years and presented to the Commission the FY 2004-2005 operating need for higher education as generated by the funding formula. He indicated, however, that the recommendation being presented to them was not the usual full funding recommendation. Instead, it is a recommendation on how an anticipated 5 percent reduction in base funding should be distributed as requested by Governor Bredesen. He advised the Commission that this recommendation made the 5 percent reduction based on total FY 2003-2004 appropriations and revenue sources to include in-state maintenance fees and out-of-state tuition. Each institution and entity is recommended to take a reduction in proportion to what its total expected revenue represents to the grand total, as shown on Attachment A.

Mr. Vaden also presented the recommendation for capital outlay and maintenance, as shown on Attachment B. He noted that the TBR project for Avon Williams Campus improvements at Tennessee State University is not a true disclosed project. These are projects that will be funded through revenue generated by the facility or through gifts. TBR hopes to fund the project with the \$10 million appropriation originally intended for a law school in the event a merger with the Nashville School of Law was successful. Mr. Vaden pointed out that the disposition of these funds ultimately will be the decision of the court.

Mr. Ransom Jones made the motion to adopt the staff recommendation and transmit to the Commissioner of Finance and Administration and the Governor, the 5 percent state appropriation reduction methodology totaling \$54,434,000, which is based upon the concept of total revenue presented by Commission staff. Mr. Jones stated that the motion includes giving the Executive Director the authority to make appropriate technical adjustments to the distribution recommendations in the

interim of our next Commission meeting. The motion was seconded by Mr. Riley Darnell.

In response to a question from Mr. Morgan, Mr. Vaden noted that the recommendation is \$350 million less than the formula-generated operating need.

Chancellor Charles Manning, Tennessee Board of Regents, expressed concern that adoption of the recommendation would result in additional tuition increases for TBR students that will help fund programs from which they will not benefit. He also stated that this methodology is contrary to the basic tenant of the funding formula that generally provides increased funding in proportion to increased enrollments.

General Wendell Gilbert expressed his belief that an across the board 5 percent reduction in state appropriations for all institutions and entities would be a more equitable recommendation.

Mayor A C Wharton indicated the importance that the recommended approach will not adversely impact institutions aggressively pursuing private sector funds. Mr. Powell indicated that the idea of including tuition and fee revenue was an outgrowth of the previous meeting where tuition and fees were included for the purpose of determining total need.

Mr. Morgan clarified that passage of the recommendation was not an indication that a reduction of this magnitude or the manner of distributing the reduction was acceptable, only that it was the best recommendation given the directive to distribute a 5 percent reduction.

The vote was taken and the motion was duly adopted. Mr. Darnell requested to be recorded as voting no on the motion.

#### Presentation of the East Tennessee State University, Tennessee Technological University and Southwest Tennessee Community College Master Plans

Mr. Vaden introduced Mr. Jerry Preston, Executive Director of the TBR Office of Facilities Development, to present the master plans. After a review of each, Ms. Katie Winchester made the motion to approve the master plans, which was seconded by Mr. Jones. The motion was duly adopted.

#### **Postsecondary Education Authorization**

#### Temporary Authorization of New Institutions, Approval of New Programs Under the Postsecondary Authorization Act and Recommendations for Appointment to the Postsecondary Education Authorization Committee

Dr. Stephanie Bellard, Assistant Executive Director of Postsecondary Authorization, presented the recommendation of staff and the

Postsecondary Education Authorization Committee to grant temporary authorization to the new institutions and new programs listed on the agenda, included as Attachment C to these minutes. She also recommended the reappointment of Mr. Bill Faour, Dr. Barkev Trachian and Ms. Lisa York to the Postsecondary Education Authorization Committee to new three-year terms beginning July 1, 2003, included as Attachment D to these minutes.

Mayor Wharton moved to approve the recommendation of the Postsecondary Authorization staff and the Postsecondary Education Authorization Advisory Committee, as well as the Committee appointments. The motion was seconded by Dr. Windley and was duly adopted.

### **Improving Teacher Quality Grant Program Awards, 2003-2004**

Mr. Powell recognized Dr. Windley to present this agenda item. Dr. Windley outlined the process he and the other members of the advisory committee followed in developing this recommendation. He commended Mr. William Arnold, Director of Interagency Grants and Research for his excellent staff work and input in the process. Dr. Windley moved that the Commission approve the recommendations of the advisory committee and award the grants as provided in Attachment E to these minutes. Ms. Katie Winchester seconded the motion and it was duly adopted.

### **Geier Status Report**

Mr. Will Burns, Associate Executive Director for Legal and Regulatory Affairs, was next recognized by Mr. Powell to give an update on the status of the continued implementation of the *Geier* consent decree. Mr. Burns first noted that Deputy Attorney General Kate Eyler, who had guided the case through mediation, had retired as of September 30, 2003. He noted that she had served the state admirably in this role and that she would be missed.

Mr. Burns also advised the Commission that Dr. Linda Bradley, Associate Executive Director for Academic Affairs, is working closely with Tennessee Board of Regents staff and Tennessee State University staff regarding the new programs that will be offered at the TSU Williams Downtown campus as a part of the consent decree. Dr. Bradley, in response to a question, indicated that the programs being considered at this time were related to public health issues.

Dr. Rhoda asked Dr. Bradley to update the Commission on the status of the Tennessee College of Public Health. Dr. Bradley informed the Commission of a recent meeting with Dr. Joe Johnson, Interim President of the University of Tennessee, to bring him up-to-date on the status of the program. She indicated that the partners of this collaboration are

working toward hiring an interim dean to develop the program. Additionally, Dr. Bradley indicated that Dr. Rhoda would be meeting with Dr. Johnson, Chancellor Manning, and Dr. Kenneth Robinson, Commissioner for the Department of Health, to further discuss development of the program.

Finally, Mr. Burns restated the points Mr. Vaden made earlier regarding the TBR request to utilize the \$10 million state appropriation initially intended to establish a law school in the event an agreement was reached on a merger with the Nashville School of Law.

### **Status of THEC Plan of Action**

Dr. Rhoda began his report on the status of the implementation of the provisions of the THEC Plan of Action by applauding the progress the presidents have made toward making athletic programs less reliant on state appropriations.

He also reported that some members of the Commission staff had recently met with Dennis Jones regarding revision of the funding formula. Dr. Rhoda indicated that he hoped to receive a report from Mr. Jones in the near future.

### **Administrative Items**

#### Chairman's Report

Mr. Powell stated that he hopes to devote this agenda item at each meeting to highlight innovative programs and projects being undertaken by the various institutions. He introduced Dr. Paul Stanton, President, East Tennessee State University, to discuss an innovative program ETSU has developed with Northeast State Technical Community College and the Tennessee Technology Center at Elizabethton. Dr. Stanton advised the Commission of the Northeast Tennessee Regional Academic Node (NETRAN), which is a collaborative effort of the three institutions to operate more efficiently by working more on a regional basis as opposed to individual institutions.

Among the objectives that have already been accomplished include 74 articulation agreements between ETSU and NESTCC, with 16 additional agreements being developed to ensure a seamless transfer process, a common course numbering system and an arrangement between the three institutions to share facilities, teachers and libraries. Dr. Stanton indicated that the CEOs and chief academic, business, and student affairs officers of each institution meet regularly to monitor the program's successes and look for additional ways to collaborate.

#### Executive Director's Report

Dr. Rhoda began his report by advising the Commission that Dennis Jones of the National Center for Higher Education Management Systems had made a presentation the previous day to the Joint Education Oversight Committee on higher education governance, which was largely based on the report he developed for the General Assembly in January. He indicated that there was a good discussion with members of the committee. Dr. Rhoda reported that Mr. Jones closed his remarks by saying that the current dialog taking place in Tennessee is healthy and will be productive.

Dr. Rhoda also indicated that earlier in the day, he and other members of the staff appeared before the Joint Government Operations Subcommittee on Education for a follow up to the Commission's sunset hearing held in July. Dr. Rhoda thanked Dr. Roy Nicks, Dr. Angelo Volpe and the Commission members who attended the meeting for their support. He announced that the subcommittee recommended the Commission be extended through June 30, 2006.

Dr. Rhoda reminded the Commission of the reactivation of the committee chairs and indicated that each committee will meet by teleconference once a month and encouraged all Commission members to participate in the calls.

#### Systems' Reports

##### University of Tennessee

Mr. Eli Fly, Interim Chief Financial Officer for the University of Tennessee expressed Dr. Johnson's regrets that he was unable to attend due to a prior commitment. Mr. Fly outlined several "good news" items taking place at the University of Tennessee campuses. Included in this was the 44 percent growth in Bachelors of Undergraduate Studies offered by the University of Tennessee, Martin.

##### Tennessee Board of Regents

Chancellor Manning announced that all remedial course offerings are now exclusively at the community college level. He also updated the Commission on the TBR efforts to reduce program duplication, reduce credit hours to graduate, and establish more masters' level Nursing programs to produce Nursing faculty.

##### Tennessee Student Assistance Corporation

Mr. Michael Roberts, Executive Director of TSAC, began by announcing that as a result of anticipated budget reductions for next year approximately 1,200 fewer students will be served by the Tennessee Student Assistance Award than were served this year. He also gave an update on the status of implementing the lottery scholarship program. He thanked the Commission staff for its assistance in this process and

noted TSAC has had a 50 percent increase in its staff to implement the program.

Resolutions of Appreciation for Stephen D. Adams

Dr. Rhoda expressed his appreciation for the contributions Mr. Steve Adams made to the Commission during his service on the Commission as state Treasurer. Dr. Rhoda read the resolution of appreciation for Mr. Adams, which is Attachment F to these minutes. Mr. Morgan made the motion to approve the resolution and it was seconded by Mr. Jones. The motion was duly adopted.

Winter Commission Meeting

Dr. Rhoda announced the Commission's meeting schedule for 2004 was included in the meeting packet and the next meeting would be the annual joint meeting with the State Board of Education on January 29, 2004. The time and location will be announced at a later date.

There being no further business, Mr. Powell declared the meeting adjourned.

Approved January 29, 2004:

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James J. Powell, Sr.  
Chairman

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Debby Koch  
Secretary

**Tennessee Higher Education Commission  
FY 2004-05 Distribution Scenarios**

Attachment A

Academic Formula Units	FY 2003-04 Recurring Approp.	Scenario I			Scenario II			Scenario III		
		5% Across The Board			All Units Appropriations & Fees			All Units - System Subtotals		
		FY 2004-05	Difference	% Change	FY 2004-05	Difference	% Change	FY 2004-05	Difference	% Change
<b>TBR Universities</b>										
Austin Peay	\$29,596,500	\$28,116,700	(\$1,479,800)	-5.0%	\$27,983,100	(\$1,613,400)	-5.5%	\$28,094,000	(\$1,502,500)	-5.1%
East Tennessee	51,644,200	49,062,000	(2,582,200)	-5.0%	48,719,800	(2,924,400)	-5.7%	48,920,800	(2,723,400)	-5.3%
Middle Tennessee	81,268,000	77,204,600	(4,063,400)	-5.0%	76,353,500	(4,914,500)	-6.0%	76,691,300	(4,576,700)	-5.6%
Tennessee State	36,687,300	34,852,900	(1,834,400)	-5.0%	34,029,700	(2,657,600)	-7.2%	34,212,400	(2,474,900)	-6.7%
Tennessee Tech	40,822,400	38,781,300	(2,041,100)	-5.0%	38,598,500	(2,223,900)	-5.4%	38,751,400	(2,071,000)	-5.1%
University of Memphis	101,263,600	96,200,400	(5,063,200)	-5.0%	95,584,000	(5,679,600)	-5.6%	95,974,500	(5,289,100)	-5.2%
<b>Subtotal</b>	<b>\$341,282,000</b>	<b>\$324,217,900</b>	<b>(\$17,064,100)</b>	<b>-5.0%</b>	<b>\$321,268,600</b>	<b>(\$20,013,400)</b>	<b>-5.9%</b>	<b>\$322,644,400</b>	<b>(\$18,637,600)</b>	<b>-5.5%</b>
<b>Two-Year Colleges</b>										
Chattanooga	\$20,846,600	\$19,804,300	(\$1,042,300)	-5.0%	\$19,796,200	(\$1,050,400)	-5.0%	\$19,868,500	(\$978,100)	-4.7%
Cleveland	9,067,600	8,614,200	(453,400)	-5.0%	8,639,100	(428,500)	-4.7%	8,668,500	(399,100)	-4.4%
Columbia	11,227,400	10,666,000	(561,400)	-5.0%	10,653,200	(574,200)	-5.1%	10,692,700	(534,700)	-4.8%
Dyersburg	6,049,600	5,747,100	(302,500)	-5.0%	5,744,700	(304,900)	-5.0%	5,765,600	(284,000)	-4.7%
Jackson	10,638,700	10,106,800	(531,900)	-5.0%	10,111,900	(526,800)	-5.0%	10,148,100	(490,600)	-4.6%
Motlow	8,777,100	8,338,200	(438,900)	-5.0%	8,332,000	(445,100)	-5.1%	8,362,600	(414,500)	-4.7%
Nashville	12,888,600	12,244,200	(644,400)	-5.0%	12,187,200	(701,400)	-5.4%	12,235,400	(653,200)	-5.1%
Northeast	10,401,300	9,881,200	(520,100)	-5.0%	9,861,800	(539,500)	-5.2%	9,898,900	(502,400)	-4.8%
Pellissippi	17,959,300	17,061,300	(898,000)	-5.0%	16,981,200	(978,100)	-5.4%	17,048,400	(910,900)	-5.1%
Roane	15,656,800	14,874,000	(782,800)	-5.0%	14,908,300	(748,500)	-4.8%	14,959,800	(697,000)	-4.5%
Southwest	34,328,600	32,612,200	(1,716,400)	-5.0%	32,657,400	(1,671,200)	-4.9%	32,772,300	(1,556,300)	-4.5%
Volunteer	15,434,000	14,662,300	(771,700)	-5.0%	14,616,600	(817,400)	-5.3%	14,672,800	(761,200)	-4.9%
Walters	15,681,100	14,897,000	(784,100)	-5.0%	14,934,400	(746,700)	-4.8%	14,985,700	(695,400)	-4.4%
<b>Subtotal</b>	<b>\$188,956,700</b>	<b>\$179,508,800</b>	<b>(\$9,447,900)</b>	<b>-5.0%</b>	<b>\$179,424,000</b>	<b>(\$9,532,700)</b>	<b>-5.0%</b>	<b>\$180,079,300</b>	<b>(\$8,877,400)</b>	<b>-4.7%</b>
<b>UT Universities</b>										
UT Chattanooga	\$38,318,800	\$36,402,900	(\$1,915,900)	-5.0%	\$36,191,400	(\$2,127,400)	-5.6%	\$36,124,600	(\$2,194,200)	-5.7%
UT Knoxville	158,547,800	150,620,400	(7,927,400)	-5.0%	149,310,100	(9,237,700)	-5.8%	149,020,100	(9,527,700)	-6.0%
UT Martin	27,157,500	25,799,600	(1,357,900)	-5.0%	25,660,400	(1,497,100)	-5.5%	25,613,400	(1,544,100)	-5.7%
<b>Subtotal</b>	<b>\$224,024,100</b>	<b>\$212,822,900</b>	<b>(\$11,201,200)</b>	<b>-5.0%</b>	<b>\$211,161,900</b>	<b>(\$12,862,200)</b>	<b>-5.7%</b>	<b>\$210,758,100</b>	<b>(\$13,266,000)</b>	<b>-5.9%</b>
<b>Total Colleges and Universities</b>	<b>\$754,262,800</b>	<b>\$716,549,600</b>	<b>(\$37,713,200)</b>	<b>-5.0%</b>	<b>\$711,854,500</b>	<b>(\$42,408,300)</b>	<b>-5.6%</b>	<b>\$713,481,800</b>	<b>(\$40,781,000)</b>	<b>-5.4%</b>
<b>Technology Centers</b>	<b>\$41,797,900</b>	<b>\$39,708,000</b>	<b>(\$2,089,900)</b>	<b>-5.0%</b>	<b>\$40,149,900</b>	<b>(\$1,648,000)</b>	<b>-3.9%</b>	<b>\$40,263,200</b>	<b>(\$1,534,700)</b>	<b>-3.7%</b>
<b>Total Academic Formula Units</b>	<b>\$796,060,700</b>	<b>\$756,257,600</b>	<b>(\$39,803,100)</b>	<b>-5.0%</b>	<b>\$752,004,400</b>	<b>(\$44,056,300)</b>	<b>-5.5%</b>	<b>\$753,745,000</b>	<b>(\$42,315,700)</b>	<b>-5.3%</b>

**Scenario I** - Uniform 5% reduction to every budget entity.

**Scenario II** - Reductions are based on total revenue comprising recurring state appropriations, maintenance fees and out of state tuition revenue. Each budget entity's share of the \$54.4M reduction amount corresponds to their share of the statewide higher education total revenue amount.

**Scenario III** - A hybrid of scenarios I and II. It mixes the methods by first calculating a separate 5% subtotal for UT, TBR and administrative units. The reductions within each system are then distributed based on total revenue comprising recurring state appropriations, maintenance fees and out of state tuition revenue.

**Tennessee Higher Education Commission  
FY 2004-05 Distribution Scenarios**

Specialized Units	FY 2003-04 Recurring Approp.	Scenario I			Scenario II			Scenario III		
		5% Across The Board			All Units Appropriations & Fees			All Units - System Subtotals		
		FY 2004-05	Difference	% Change	FY 2004-05	Difference	% Change	FY 2004-05	Difference	% Change
<b>Medical Education</b>										
ETSU College of Medicine	\$23,365,900	\$22,197,600	(\$1,168,300)	-5.0%	\$22,490,100	(\$875,800)	-3.7%	\$22,550,400	(\$815,500)	-3.5%
ETSU Family Practice	4,188,800	3,979,400	(209,400)	-5.0%	4,056,200	(132,600)	-3.2%	4,065,300	(123,500)	-2.9%
UT College of Medicine	40,140,700	38,133,700	(2,007,000)	-5.0%	38,467,000	(1,673,700)	-4.2%	38,414,400	(1,726,300)	-4.3%
UT Family Practice	6,354,900	6,037,200	(317,700)	-5.0%	6,153,800	(201,100)	-3.2%	6,147,400	(207,500)	-3.3%
UT Memphis	58,096,000	55,191,200	(2,904,800)	-5.0%	55,823,900	(2,272,100)	-3.9%	55,752,600	(2,343,400)	-4.0%
UT College of Vet Medicine	13,288,000	12,623,600	(664,400)	-5.0%	12,755,000	(533,000)	-4.0%	12,738,200	(549,800)	-4.1%
<b>Subtotal</b>	<b>\$145,434,300</b>	<b>\$138,162,700</b>	<b>(\$7,271,600)</b>	<b>-5.0%</b>	<b>\$139,746,000</b>	<b>(\$5,688,300)</b>	<b>-3.9%</b>	<b>\$139,668,300</b>	<b>(\$5,766,000)</b>	<b>-4.0%</b>
<b>Research and Public Service</b>										
UT Ag. Experiment Station	\$20,533,000	\$19,506,300	(\$1,026,700)	-5.0%	\$19,883,100	(\$649,900)	-3.2%	\$19,862,700	(\$670,300)	-3.3%
UT Ag. Extension Service	24,358,400	23,140,500	(1,217,900)	-5.0%	23,587,400	(771,000)	-3.2%	23,563,200	(795,200)	-3.3%
TSU McMinnville Center	441,900	419,800	(22,100)	-5.0%	427,900	(14,000)	-3.2%	428,900	(13,000)	-2.9%
UT Space Institute	7,200,900	6,840,900	(360,000)	-5.0%	6,942,200	(258,700)	-3.6%	6,934,100	(266,800)	-3.7%
UT Institute for Public Service	4,633,900	4,402,200	(231,700)	-5.0%	4,487,200	(146,700)	-3.2%	4,482,600	(151,300)	-3.3%
UT County Tech Asst. Service	1,111,000	1,055,400	(55,600)	-5.0%	1,075,800	(35,200)	-3.2%	1,074,700	(36,300)	-3.3%
UT Municipal Tech Adv. Service	1,488,700	1,414,300	(74,400)	-5.0%	1,441,600	(47,100)	-3.2%	1,440,100	(48,600)	-3.3%
<b>Subtotal</b>	<b>\$59,767,800</b>	<b>\$56,779,400</b>	<b>(\$2,988,400)</b>	<b>-5.0%</b>	<b>\$57,845,200</b>	<b>(\$1,922,600)</b>	<b>-3.2%</b>	<b>\$57,786,300</b>	<b>(\$1,981,500)</b>	<b>-3.3%</b>
<b>Other Specialized Units</b>										
UT University-Wide Admn.	\$3,062,400	\$2,909,300	(\$153,100)	-5.0%	\$2,965,500	(\$96,900)	-3.2%	\$2,909,300	(\$153,100)	-5.0%
TN Board of Regents Admn.	3,760,200	3,572,200	(188,000)	-5.0%	3,641,200	(119,000)	-3.2%	3,572,200	(188,000)	-5.0%
TN Student Assistance Corp.	43,666,400	41,483,100	(2,183,300)	-5.0%	42,284,300	(1,382,100)	-3.2%	41,483,100	(2,183,300)	-5.0%
Tennessee Student Assist. Awards	41,208,500	39,148,100	(2,060,400)	-5.0%	39,904,200	(1,304,300)	-3.2%	39,148,100	(2,060,400)	-5.0%
Tenn. Students Assist. Corporation	1,266,900	1,203,600	(63,300)	-5.0%	1,226,800	(40,100)	-3.2%	1,203,600	(63,300)	-5.0%
Loan/Scholarships Program	1,191,000	1,131,400	(59,600)	-5.0%	1,153,300	(37,700)	-3.2%	1,131,400	(59,600)	-5.0%
TN Higher Education Comm.	1,935,900	1,839,100	(96,800)	-5.0%	1,874,600	(61,300)	-3.2%	1,839,100	(96,800)	-5.0%
TN Foreign Language Institute	294,800	280,100	(14,700)	-5.0%	285,500	(9,300)	-3.2%	280,200	(14,600)	-5.0%
Contract Education	2,330,100	2,213,600	(116,500)	-5.0%	2,256,300	(73,800)	-3.2%	2,213,600	(116,500)	-5.0%
<b>Subtotal</b>	<b>55,049,800</b>	<b>52,297,400</b>	<b>(2,752,400)</b>	<b>-5.0%</b>	<b>53,307,400</b>	<b>(1,742,400)</b>	<b>-3.2%</b>	<b>52,297,500</b>	<b>(2,752,300)</b>	<b>-5.0%</b>
<b>Total Specialized Units</b>	<b>\$260,251,900</b>	<b>\$247,239,500</b>	<b>(\$13,012,400)</b>	<b>-5.0%</b>	<b>\$250,898,600</b>	<b>(\$9,353,300)</b>	<b>-3.6%</b>	<b>\$249,752,100</b>	<b>(\$10,499,800)</b>	<b>-4.0%</b>
<b>Total Formula and Specialized Units</b>	<b>\$1,056,312,600</b>	<b>\$1,003,497,100</b>	<b>(\$52,815,500)</b>	<b>-5.0%</b>	<b>\$1,002,903,000</b>	<b>(\$53,409,600)</b>	<b>-5.1%</b>	<b>\$1,003,497,100</b>	<b>(\$52,815,500)</b>	<b>-5.0%</b>
<b>Program Initiatives</b>										
Campus Centers of Excellence	\$17,112,500	\$16,256,900	(\$855,600)	-5.0%	\$16,570,900	(\$541,600)	-3.2%	\$16,256,900	(\$855,600)	-5.0%
Campus Centers of Emphasis	1,229,000	1,167,500	(61,500)	-5.0%	1,190,100	(38,900)	-3.2%	1,167,500	(61,500)	-5.0%
Ned McWherter Scholars Program	251,800	239,200	(12,600)	-5.0%	243,800	(8,000)	-3.2%	239,200	(12,600)	-5.0%
Geier Consent Decree (Recurring)	11,265,000	10,701,700	(563,300)	-5.0%	10,908,500	(356,500)	-3.2%	10,701,700	(563,300)	-5.0%
THEC Grants	2,509,600	2,384,100	(125,500)	-5.0%	2,430,200	(79,400)	-3.2%	2,384,100	(125,500)	-5.0%
<b>Subtotal</b>	<b>\$32,367,900</b>	<b>\$30,749,400</b>	<b>(\$1,618,500)</b>	<b>-5.0%</b>	<b>\$31,343,500</b>	<b>(\$1,024,400)</b>	<b>-3.2%</b>	<b>\$30,749,400</b>	<b>(\$1,618,500)</b>	<b>-5.0%</b>
<b>Total Operating</b>	<b>\$1,088,680,500</b>	<b>\$1,034,246,500</b>	<b>(\$54,434,000)</b>	<b>-5.0%</b>	<b>\$1,034,246,500</b>	<b>(\$54,434,000)</b>	<b>-5.0%</b>	<b>\$1,034,246,500</b>	<b>(\$54,434,000)</b>	<b>-5.0%</b>

**Fee Generating Units**

SubTotals	Scenario I	Scenario II	Scenario III
TBR	(\$30,189,700)	(\$32,335,500)	(\$30,189,700)
UT	(\$20,214,500)	(\$19,547,600)	(\$20,214,600)
Other	(\$4,029,800)	(\$2,550,900)	(\$4,029,700)
<b>Total Reduction</b>	<b>(\$54,434,000)</b>	<b>(\$54,434,000)</b>	<b>(\$54,434,000)</b>

## FY 2004-05 STATE APPROPRIATION DISTRIBUTION RECOMMENDATION

Academic Formula Units	FY 2003-04 Recommendation	FY 2003-04 Appropriation*	FY 2004-05 Formula Calculation	FY 2004-05 Recommendation	FY 2004-05 Recommendation vs.	
					FY 2004-05 Formula Calculation	Difference Percent
<b>TBR Universities</b>						
Austin Peay	\$37,895,800	\$29,596,500	\$39,471,600	\$27,983,100	(\$11,488,500)	70.9%
East Tennessee	64,718,100	51,644,200	66,991,400	48,719,800	(18,271,600)	72.7%
Middle Tennessee	104,728,500	81,268,000	111,159,300	76,353,500	(34,805,800)	68.7%
Tennessee State	41,482,200	36,687,300	42,332,500	34,029,700	(8,302,800)	80.4%
Tennessee Tech	51,418,000	40,822,400	53,278,600	38,598,500	(14,680,100)	72.4%
University of Memphis	129,937,700	101,263,600	135,738,000	95,584,000	(40,154,000)	70.4%
<b>Subtotal</b>	<b>\$430,180,300</b>	<b>\$341,282,000</b>	<b>\$448,971,400</b>	<b>\$321,268,600</b>	<b>(\$127,702,800)</b>	<b>71.6%</b>
<b>Two-Year Colleges</b>						
Chattanooga	\$25,211,400	\$20,846,600	\$25,938,500	\$19,796,200	(\$6,142,300)	76.3%
Cleveland	11,066,500	9,067,600	11,425,700	8,639,100	(2,786,600)	75.6%
Columbia	14,443,200	11,227,400	15,075,400	10,653,200	(4,422,200)	70.7%
Dyersburg	7,686,300	6,049,600	8,585,600	5,744,700	(2,840,900)	66.9%
Jackson	13,728,000	10,638,700	14,401,400	10,111,900	(4,289,500)	70.2%
Motlow	11,445,800	8,777,100	11,930,800	8,332,000	(3,598,800)	69.8%
Nashville State Tech	16,493,100	12,888,600	16,870,000	12,187,200	(4,682,800)	72.2%
Northeast	13,803,500	10,401,300	14,575,900	9,861,800	(4,714,100)	67.7%
Pellissippi	22,742,000	17,959,300	23,029,800	16,981,200	(6,048,600)	73.7%
Roane	20,183,900	15,656,800	20,627,500	14,908,300	(5,719,200)	72.3%
Southwest	37,975,700	34,328,600	39,485,500	32,657,400	(6,828,100)	82.7%
Volunteer	20,048,800	15,434,000	20,910,600	14,616,600	(6,294,000)	69.9%
Walters	19,616,000	15,681,100	20,677,500	14,934,400	(5,743,100)	72.2%
<b>Subtotal</b>	<b>\$234,444,200</b>	<b>\$188,956,700</b>	<b>\$243,534,200</b>	<b>\$179,424,000</b>	<b>(\$64,110,200)</b>	<b>73.7%</b>
<b>UT Universities</b>						
UT Chattanooga	\$47,924,700	\$38,318,800	\$50,620,000	\$36,191,400	(\$14,428,600)	71.5%
UT Knoxville	196,510,500	158,547,800	205,805,700	149,310,100	(56,495,600)	72.5%
UT Martin	34,284,600	27,157,500	36,023,700	25,660,400	(10,363,300)	71.2%
<b>Subtotal</b>	<b>\$278,719,800</b>	<b>\$224,024,100</b>	<b>\$292,449,400</b>	<b>\$211,161,900</b>	<b>(\$81,287,500)</b>	<b>72.2%</b>
<b>Total Colleges and Universities</b>	<b>\$943,344,300</b>	<b>\$754,262,800</b>	<b>\$984,955,000</b>	<b>\$711,854,500</b>	<b>(\$273,100,500)</b>	<b>72.3%</b>
<b>Technology Centers</b>	<b>\$55,493,200</b>	<b>\$41,797,900</b>	<b>\$57,018,100</b>	<b>\$40,149,900</b>	<b>(\$16,868,200)</b>	<b>70.4%</b>
<b>Total Academic Formula Units</b>	<b>\$998,837,500</b>	<b>\$796,060,700</b>	<b>\$1,041,973,100</b>	<b>\$752,004,400</b>	<b>(\$289,968,700)</b>	<b>72.2%</b>

\*Less Non-recurring

## FY 2004-05 STATE APPROPRIATION DISTRIBUTION RECOMMENDATION

Specialized Units	FY 2003-04	FY 2003-04	FY 2004-05	FY 2004-05	FY 2004-05 Recommendation vs.		
	Recommendation	Appropriation*	Formula Calculation	Recommendation	FY 2004-05 Formula Calculation	Difference	Percent
<b>Medical Education</b>							
ETSU College of Medicine	\$37,085,400	\$23,365,900	\$40,220,600	\$22,490,100	(\$17,730,500)	55.9%	
ETSU Family Practice	4,649,000	4,188,800	4,982,900	4,056,200	(926,700)	81.4%	
UT College of Medicine	71,132,600	40,140,700	78,564,100	38,467,000	(40,097,100)	49.0%	
UT Family Practice	7,918,100	6,354,900	8,075,600	6,153,800	(1,921,800)	76.2%	
UT Memphis	75,095,900	58,096,000	84,378,400	55,823,900	(28,554,500)	66.2%	
UT College of Vet Medicine	17,264,900	13,288,000	17,762,500	12,755,000	(5,007,500)	71.8%	
<b>Subtotal</b>	<b>\$213,145,900</b>	<b>\$145,434,300</b>	<b>\$233,984,100</b>	<b>\$139,746,000</b>	<b>(\$94,238,100)</b>	<b>59.7%</b>	
<b>Research and Public Service</b>							
UT Ag. Experiment Station	\$33,125,700	\$20,533,000	\$36,669,000	\$19,883,100	(\$16,785,900)	54.2%	
UT Ag. Extension Service	28,387,600	24,358,400	30,194,600	23,587,400	(6,607,200)	78.1%	
TSU McMinnville Center	1,200,000	441,900	1,200,000	427,900	(772,100)	35.7%	
UT Space Institute	11,120,200	7,200,900	12,577,700	6,942,200	(5,635,500)	55.2%	
UT Institute for Public Service	7,711,700	4,633,900	8,120,000	4,487,200	(3,632,800)	55.3%	
UT County Tech Asst. Service	1,535,900	1,111,000	1,640,000	1,075,800	(564,200)	65.6%	
UT Municipal Tech Adv. Service	1,829,800	1,488,700	1,898,700	1,441,600	(457,100)	75.9%	
TSU Ag Extension Enhancement	1,800,000	-	1,800,000	-	(1,800,000)	0.0%	
<b>Subtotal</b>	<b>\$86,710,900</b>	<b>\$59,767,800</b>	<b>\$94,100,000</b>	<b>\$57,845,200</b>	<b>(\$36,254,800)</b>	<b>61.5%</b>	
<b>Other Specialized Units</b>							
UT University-Wide Admn.	\$3,212,900	\$3,062,400	\$3,308,700	\$2,965,500	(\$343,200)	89.6%	
TN Board of Regents Admn.	3,991,600	3,760,200	4,140,100	3,641,200	(498,900)	87.9%	
TN Student Assistance Corp.	68,518,700	43,666,400	53,668,200	42,284,300	(11,383,900)	78.8%	
TN Higher Education Comm.	2,210,900	1,935,900	2,306,000	1,874,600	(431,400)	81.3%	
TN Foreign Language Institute	369,700	294,800	399,100	285,500	(113,600)	71.5%	
Contract Education	2,634,400	2,330,100	2,728,000	2,256,300	(471,700)	82.7%	
<b>Subtotal</b>	<b>\$80,938,200</b>	<b>\$55,049,800</b>	<b>\$66,550,100</b>	<b>\$53,307,400</b>	<b>(\$13,242,700)</b>	<b>80.1%</b>	
<b>Total Specialized Units</b>	<b>\$380,795,000</b>	<b>\$260,251,900</b>	<b>\$394,634,200</b>	<b>\$250,898,600</b>	<b>(\$143,735,600)</b>	<b>63.6%</b>	
<b>Total Formula and Specialized Units</b>	<b>\$1,379,632,500</b>	<b>\$1,056,312,600</b>	<b>\$1,436,607,300</b>	<b>\$1,002,903,000</b>	<b>(\$433,704,300)</b>	<b>69.8%</b>	
<b>Program Initiatives</b>							
Campus Centers of Excellence	\$21,831,300	\$17,112,500	\$22,770,200	\$16,570,900	(\$6,199,300)	72.8%	
Campus Centers of Emphasis	1,566,500	1,229,000	1,633,800	1,190,100	(443,700)	72.8%	
Ned McWherter Scholars Program	\$251,800	\$251,800	\$251,800	\$243,800	(\$8,000)	96.8%	
Ned McWherter Scholars Endowment	800,000	-	800,000	-	(800,000)	0.0%	
Instructional/Research Equipment	30,000,000	-	30,000,000	-	(30,000,000)	0.0%	
Technology Initiative	20,000,000	-	20,000,000	-	(20,000,000)	0.0%	
Research Initiative	25,000,000	-	25,000,000	-	(25,000,000)	0.0%	
Geier Consent Decree	10,765,000	11,265,000	10,408,500	10,908,500	500,000	104.8%	
Faculty Retention & Recruitment**	10,000,000	-	10,000,000	-	(10,000,000)	0.0%	
THEC Grants	6,317,600	2,509,600	7,153,500	2,430,200	(4,723,300)	34.0%	
<b>Subtotal</b>	<b>\$126,532,200</b>	<b>\$32,367,900</b>	<b>\$128,017,800</b>	<b>\$31,343,500</b>	<b>(\$96,674,300)</b>	<b>24.5%</b>	
<b>Total Operating</b>	<b>\$1,506,164,700</b>	<b>\$1,088,680,500</b>	<b>\$1,564,625,100</b>	<b>\$1,034,246,500</b>	<b>(\$530,378,600)</b>	<b>66.1%</b>	

\*Less Non-recurring

\*\*To be matched with \$5 million from student tuition and fees, for a total of \$15 million for faculty retention and recruiting in high-demand disciplines.

**5-YEAR CAPITAL OUTLAY PROJECTS  
FY 2004-05 to FY2008-09**

Attachment B

**FY2004-05 Combined Request**

<b>THEC Priority</b>	<b>System Priority</b>	<b>Institution</b>	<b>Project Description</b>	<b>THEC Recommendation</b>	<b>Cumulative Total</b>
1	1	STCC	New / Replacement Campus	\$520,000	\$520,000
2	2	System	Lease Purchase and Replacement Fund	\$3,300,000	\$3,820,000
3	3	APSU	McCord Building Renovation	\$7,270,000	\$11,090,000
4	4	ETSU	Sherrod Renovation	\$11,000,000	\$22,090,000
5	5	WSCC	College Center Renovation	\$4,650,000	\$26,740,000
6	1	UTK	Glocker Business Building Renovation	\$30,400,000	\$57,140,000
7	6	PSTCC	New Academic Building	\$6,750,000	\$63,890,000
8	7	DSCC	L.R.C., Eller and Glover, Tipton Co. Addition and Renovation	\$10,280,000	\$74,170,000
9	8	NSTCC	New Humanities Building	\$14,850,000	\$89,020,000
10	2	UTMHSC	College of Pharmacy Building	\$42,800,000	\$131,820,000
11	9	MSCC	New Library; Associated Renovation	\$10,020,000	\$141,840,000
12	10	WSCC	Public Safety Center	\$4,850,000	\$146,690,000
13	3	UTK	Relocation of Dairy Farm	\$10,350,000	\$157,040,000
14	11	STCC	Macon Cove New Academic Building; New Library	\$1,300,000	\$158,340,000
15	12	PSTCC	Administration and Alexander Buildings Renovation	\$4,650,000	\$162,990,000
16	13	CSTCC	Allied Health Facilities Improvements	\$5,410,000	\$168,400,000
17	14	DSCC	Student Center Addition and Renovation	\$3,810,000	\$172,210,000
18	15	MSCC	McMinnville Center Expansion	\$3,000,000	\$175,210,000
19	16	TTU	Nursing and Health Services Building	\$14,270,000	\$189,480,000
20	4	UTM	New Agricultural Instruction Building	\$1,750,000	\$191,230,000
21	17	MTSU	New Science Building & Associated Renovations	\$3,270,000	\$194,500,000
22	18	UoM	Speech and Hearing Center Replacement	\$650,000	\$195,150,000
23	19	NSCC	Student Services and Classroom Buildings	\$13,800,000	\$208,950,000
24	20	MTSU	New Academic Facility	\$840,000	\$209,790,000
25	21	WSCC	Student Services Addition and Renovation	\$6,100,000	\$215,890,000
26	22	PSTCC	Blount County Center Relocation and Expansion	\$430,000	\$216,320,000
27	23	NSTCC	Technical Education Complex	\$740,000	\$217,060,000
28	24	UoM	Life Sciences Addition for Molecular Biology	\$900,000	\$217,960,000
29	25	TTC Dickson	Dickson's Clarksville Industrial Training Facility	\$7,020,000	\$224,980,000
30	26	VSCC	New Humanities Building	\$700,000	\$225,680,000
31	27	COSCC	Williamson County Center Relocation	\$560,000	\$226,240,000
<b>TOTAL FOR FY2004-05</b>				<b>\$226,240,000</b>	

**FY2005-06**

<b>System Priority</b>	<b>Institution</b>	<b>Project Description</b>	<b>THEC Recommendation</b>	
<b>The University of Tennessee</b>				
1	UTK	Estabrook Hall Renovation	\$15,700,000	\$15,700,000
2	UTM	Fine Arts Building Renovation and Addition	\$11,000,000	\$26,700,000
3	UTK(AG)	Biotech Greenhouses	\$4,250,000	\$30,950,000
4	UTK	Ayres Hall Renovation	\$17,500,000	\$48,450,000
5	UTK(AG)	Regional Headquarters Facility - Spring Hill	\$11,400,000	\$59,850,000
6	UTK	Support Services Complex	\$11,750,000	\$71,600,000
<b>FY2005-06 Total for the University of Tennessee</b>			<b>\$71,600,000</b>	
<b>Tennessee Board of Regents</b>				
1	STCC	New / Replacement Campus	\$11,850,000	\$11,850,000
2	System	Lease Purchase and Replacement Fund	\$3,300,000	\$15,150,000
3	System	Capital Equipment Updates	\$7,500,000	\$22,650,000
4	DSCC	L.R.C., Eller and Glover, Tipton Co. Addition and Renovation	\$5,030,000	\$27,680,000
5	STCC	Macon Cove New Academic Building; New Library	\$15,180,000	\$42,860,000
6	CSTCC	Allied Health Facilities Improvements	\$16,010,000	\$58,870,000
7	UoM	Speech and Hearing Center Replacement	\$18,720,000	\$77,590,000
8	NSCC	Student Services and Classroom Buildings	\$8,000,000	\$85,590,000
9	MTSU	New Academic Facility	\$24,100,000	\$109,690,000
10	PSTCC	Blount County Center Relocation and Expansion	\$11,430,000	\$121,120,000
11	NSTCC	Technical Education Complex	\$20,930,000	\$142,050,000
12	VSCC	Humanities Building	\$1,190,000	\$143,240,000
13	COSCC	Williamson County Center Relocation	\$1,100,000	\$144,340,000
<b>FY2005-06 Total for Tennessee Board of Regents</b>			<b>\$144,340,000</b>	
<b>FY2005-06 Capital Outlay Projects Total</b>			<b>\$215,940,000</b>	

**5-YEAR CAPITAL OUTLAY PROJECTS  
FY 2004-05 to FY2008-09**

**FY2006-07**

<b>System Priority</b>	<b>Institution</b>	<b>Project Description</b>	<b>THEC Recommendation</b>
<b>The University of Tennessee</b>			
1	UTK	Music Center Renovation and Addition	\$20,400,000
2	UTK	Strong and Melrose Hall Renovation	\$24,900,000
3	UTC	Lupton Library Renovation and Addition	\$30,100,000
<b>FY2006-07 Total for the University of Tennessee</b>			<b>\$75,400,000</b>
<b>Tennessee Board of Regents</b>			
1	System	Lease Purchase and Replacement Fund	\$3,300,000
2	System	Capital Equipment Updates	\$7,500,000
3	STCC	Macon Cove New Academic Building; New Library	\$19,960,000
4	CSTCC	Allied Health Facilities Improvements	\$5,020,000
5	MTSU	New Science Building & Associated Renovations	\$58,680,000
6	NSCC	Student Services and Classroom Buildings	\$13,000,000
7	UoM	Life Sciences Addition for Molecular Biology	\$19,710,000
8	VSCC	Humanities Building	\$14,380,000
9	COSCC	Williamson County Center Relocation	\$18,330,000
<b>FY2006-07 Total for Tennessee Board of Regents</b>			<b>\$159,880,000</b>
<b>FY2006-07 Capital Outlay Projects Total</b>			<b>\$235,280,000</b>

**FY2007-08**

<b>System Priority</b>	<b>Institution</b>	<b>Project Description</b>	<b>THEC Recommendation</b>
<b>The University of Tennessee</b>			
1	UTK	Jessie Harris Building Addition Phase I	\$14,600,000
2	UTK	Geology and Geography Building Renovation	\$10,300,000
3	UTK(AG)	Brehm and McLeod Buildings Renovation	\$20,600,000
4	UTHSC	Basic Sciences/Teaching Space Renovation	\$16,300,000
<b>FY2007-08 Total for the University of Tennessee</b>			<b>\$61,800,000</b>
<b>Tennessee Board of Regents</b>			
1	System	Lease Purchase and Replacement Fund	\$3,300,000
2	System	Capital Equipment Updates	\$7,500,000
3	APSU	Trahern Building Addition and Renovation	\$12,720,000
4	ETSU	Fine Arts Classroom Building	\$880,000
5	ETSU CoM	VA#6 Forensic Pathology Renovation	\$6,570,000
6	MTSU	Learning Resource Center Addition	\$880,000
7	MTSU	New Science Building & Associated Renovations	\$49,150,000
8	TSU	Library Addition and Renovation	\$12,220,000
9	UoM	Law Center Building	\$1,340,000
10	CSTCC	WTCI-TV Land Acquisition and Renovation	\$1,960,000
11	DSCC	Arts and Sciences Building	\$12,460,000
12	JSCC	Health Sciences Building New Construction	\$16,450,000
13	MSCC	Rutherford County Teaching Site Phase 2	\$2,420,000
14	NSTCC	Elizabethton Center Development	\$7,870,000
15	PSTCC	Multi-Purpose Building	\$820,000
16	RSCC	Physical Plant Expansion	\$1,210,000
17	VSCC	Livingston Campus Improvements	\$5,550,000
18	WSCC	Pedestrian Bridge / Tunnel	\$1,000,000
19	TTC Chattanooga	Horticulture Center Replacement	\$490,000
20	TTC Hartsville	Allied Health Careers Center	\$8,200,000
21	TTC Jackson	Class and Lab Additions	\$1,440,000
22	TTC Paris	Facility Addition	\$2,350,000
23	TTC Memphis	Expansion	\$1,530,000
<b>FY2007-08 Total for Tennessee Board of Regents</b>			<b>\$158,310,000</b>
<b>FY2007-08 Capital Outlay Projects Total</b>			<b>\$220,110,000</b>

**5-YEAR CAPITAL OUTLAY PROJECTS  
FY 2004-05 to FY2008-09**

<b>FY2008-09</b>			
<b>System Priority</b>	<b>Institution</b>	<b>Project Description</b>	<b>THEC Recommendation</b>
<b><u>The University of Tennessee</u></b>			
1	UTC	Fine Arts Building Renovation and Addition	\$12,750,000
2	UTK(AG)	Veterinary Med Teaching Hospital Expansion	\$12,750,000
3	UTSI	Aviation Systems Facility	\$7,650,000
4	UTC	Grote Hall Addition	\$16,800,000
<b>FY2008-09 Total for the University of Tennessee</b>			<b>\$49,950,000</b>
<b><u>Tennessee Board of Regents</u></b>			
1	System	Lease Purchase and Replacement Fund	\$3,300,000
2	System	Capital Equipment Updates	\$7,500,000
3	ETSU	Fine Arts Classroom Building	\$24,760,000
4	MTSU	Learning Resource Center Addition	\$28,360,000
5	MTSU	New Science Building & Associated Renovations	\$29,820,000
6	UoM	Law Center Building	\$43,650,000
7	PSTCC	Multi-Purpose Building	\$19,590,000
<b>FY2007-08 Total for Tennessee Board of Regents</b>			<b>\$156,980,000</b>
<b>FY2007-08 Capital Outlay Projects Total</b>			<b>\$206,930,000</b>
<b>5-Year Grand Total for Capital Outlay Projects</b>			<b>\$1,104,500,000</b>

**5-YEAR CAPITAL MAINTENANCE PROJECTS  
FY 2004-05 to FY2008-09**

**THE UNIVERSITY OF TENNESSEE**

<b>Fiscal Year</b>	<b>System Priority</b>	<b>Institution</b>	<b>Project</b>	<b>Project Cost</b>	<b>Cumulative Total</b>
2004-05	1	UTK	Elevator Upgrades - Phase I	\$1,850,000	\$1,850,000
2004-05	2	UTC	Grote Hall Improvements	\$4,250,000	\$6,100,000
2004-05	3	UTM	Roof Replacement - Three Buildings	\$1,400,000	\$7,500,000
2004-05	4	UTHSC	Coleman Building Chiller Replacement	\$2,000,000	\$9,500,000
2004-05	5	UT-AG	Greenhouse Improvements	\$3,000,000	\$12,500,000
2004-05	6	UTSI	Roof Replacement and Electric Improvements - Two Buildings	\$240,000	\$12,740,000
2004-05	7	UTK	Steam Plant Equipment Improvements - Phase II	\$900,000	\$13,640,000
2004-05	8	UTC	Elevator and Fire Alarm System Improvements	\$1,900,000	\$15,540,000
2004-05	9	UTHSC	Elevator and Fire Alarm System Improvements	\$2,450,000	\$17,990,000
2004-05	10	UTM	Johnson Engineering and Physical Sciences Building - Lab Improvements	\$850,000	\$18,840,000
2004-05	11	UTK	Masonry Repairs	\$1,750,000	\$20,590,000
				<b>\$20,590,000</b>	
2005-06	1	UT-AG	Cherokee Animal Facility Improvements	\$1,110,000	\$1,110,000
2005-06	2	UTM	Humanities Building HVAC Improvements	\$1,600,000	\$2,710,000
2005-06	3	UTHSC	Chiller Replacement Boling and Molecular Science	\$1,700,000	\$4,410,000
2005-06	4	UTK	Roof Replacement	\$900,000	\$5,310,000
2005-06	5	UTK	Chiller Replacement Hill Area	\$2,200,000	\$7,510,000
2005-06	6	UT-AG	Nashville Center Improvements	\$325,000	\$7,835,000
2005-06	7	UTHSC	Masonry Repairs	\$1,000,000	\$8,835,000
2005-06	8	UTC	Metro Building Improvements	\$2,350,000	\$11,185,000
2005-06	9	UTK	Humanities Complex HVAC Improvements	\$2,650,000	\$13,835,000
2005-06	10	UT-AG	Knoxville Plant Science Farm Building No. 1935 - Improvements	\$1,250,000	\$15,085,000
2005-06	11	UTM	Business Administration Improvements	\$950,000	\$16,035,000
2005-06	12	UTK	Elevator Upgrades - Phase II	\$1,850,000	\$17,885,000
				<b>\$17,885,000</b>	
2006-07	1	UTC	Central Energy System Improvements	\$1,850,000	\$1,850,000
2006-07	2	UTK	Elevator Improvements - Phase III	\$1,850,000	\$3,700,000
2006-07	3	UTK	Alumni Memorial - Masonry Repairs And Window Replacement.	\$800,000	\$4,500,000
2006-07	4	UTM	Field House HVAC Improvements	\$1,700,000	\$6,200,000
2006-07	5	UTHSC	Monroe Plaza Improvements	\$500,000	\$6,700,000
2006-07	6	UTC	Maclellan Pool Repair	\$500,000	\$7,200,000
2006-07	7	UTM	Elam Center HVAC Improvements	\$1,750,000	\$8,950,000
2006-07	8	UTK	Main Campus Steam Distribution. Improvements - Phase I	\$2,500,000	\$11,450,000
2006-07	9	UTC	Siskin Memorial Improvements	\$1,750,000	\$13,200,000
2006-07	10	UT-AG	Rinsate Handling Facilities Improvements	\$1,400,000	\$14,600,000
2006-07	11	UTK	Electrical Distribution System Upgrade	\$1,400,000	\$16,000,000
2006-07	12	UTC	Frist Hall Improvements	\$1,500,000	\$17,500,000
2006-07	13	UTK	Walters Building Improvements	\$1,400,000	\$18,900,000
2006-07	14	UT-AG	Crop Genetics Lab Improvements	\$1,400,000	\$20,300,000
2006-07	15	UTK	University Center HVAC Improvements	\$1,200,000	\$21,500,000
2006-07	16	UTC	Theatre and Recital Hall Improvements	\$1,500,000	\$23,000,000
2006-07	17	UT-AG	Branch Station Paving and Fencing Replacement	\$2,300,000	\$25,300,000
				<b>\$25,300,000</b>	
2007-08	1	UTK	Masonry Repairs	\$750,000	\$750,000
2007-08	2	UTK	Roof Replacements - Phases VII and VIII	\$900,000	\$1,650,000
2007-08	3	UTK	Elevator Improvements - Phase IV	\$1,650,000	\$3,300,000
2007-08	4	UTM	Farm Property Improvements	\$900,000	\$4,200,000
2007-08	5	UTC	Guerry Center Improvements	\$2,000,000	\$6,200,000
2007-08	6	UTM	Exterior Lighting Replacement	\$2,000,000	\$8,200,000
2007-08	7	UT-AG	Waste Lagoon Replacement	\$600,000	\$8,800,000
2007-08	8	UTK	Exterior Lighting Replacement - Phase I	\$1,000,000	\$9,800,000
2007-08	9	UTC	Central Energy Plant Improvements	\$1,300,000	\$11,100,000
2007-08	10	UTHSC	Doctors Building HVAC Improvements	\$700,000	\$11,800,000
2007-08	11	UTC	Roof Replacement	\$1,300,000	\$13,100,000
2007-08	12	UTM	Window Replacement	\$500,000	\$13,600,000
2007-08	13	UTK	Roof Replacement	\$600,000	\$14,200,000
2007-08	14	UT-AG	Veterinary Hospital Floor Replacement	\$700,000	\$14,900,000
2007-08	15	UTK	Masonry Repairs	\$800,000	\$15,700,000
2007-08	16	UTC	Building Exterior Repairs	\$1,200,000	\$16,900,000
2007-08	17	UTHSC	Elevator Replacement	\$500,000	\$17,400,000
2007-08	18	UTM	Interior Finishes Upgrade	\$1,000,000	\$18,400,000
2007-08	19	UTK	Fire Alarm Systems Upgrade	\$1,500,000	\$19,900,000
2007-08	20	UT-AG	Clyde Austin 4-H Center Improvements	\$1,200,000	\$21,100,000
2007-08	21	UTM	Energy Management System Upgrade	\$1,200,000	\$22,300,000
2007-08	22	UTC	Cadek Hall Improvements	\$1,200,000	\$23,500,000
2007-08	23	UTK	Electric Metering Improvements	\$1,500,000	\$25,000,000
2007-08	24	UTK	High Pressure Chiller Replacement	\$1,000,000	\$26,000,000
2007-08	25	UTK	Interior Lighting Improvements	\$1,500,000	\$27,500,000
				<b>\$27,500,000</b>	
2008-09	1	UTC	Holt Hall Improvements	\$2,000,000	\$2,000,000
2008-09	2	UTM	Roof Replacement	\$1,100,000	\$3,100,000
2008-09	3	UT-AG	Dairy Experiment Station Improvements	\$1,700,000	\$4,800,000
2008-09	4	UT-AG	Roof Replacement	\$1,300,000	\$6,100,000
2008-09	5	UTC	McKenzie Arena Improvements	\$4,000,000	\$10,100,000
2008-09	6	UTM	Administration Building and McCombs Upgrade	\$650,000	\$10,750,000
2008-09	7	UT-AG	Blount Farm Improvements	\$1,700,000	\$12,450,000
2008-09	8	UTK	Masonry Repairs	\$750,000	\$13,200,000
2008-09	9	UTC	Hunter Hall Improvements	\$1,600,000	\$14,800,000
2008-09	10	UT-AG	Branch Station Greenhouse Improvements	\$600,000	\$15,400,000
2008-09	11	UTM	Connect Campus Chilled Water Loop	\$500,000	\$15,900,000
2008-09	12	UTK	Main Campus Steam Distribution. Improvements - Phase II	\$1,000,000	\$16,900,000
2008-09	13	UTC	Maclellan Gymnasium Improvements	\$1,900,000	\$18,800,000
2008-09	14	UTK	HVAC Controls Upgrades	\$1,000,000	\$19,800,000
2008-09	15	UT-AG	College of Veterinary Medicine Hospital and Farm Unit Improvements	\$1,300,000	\$21,100,000
2008-09	16	UT-AG	Branch Station Livestock Housing and System Improvements	\$2,600,000	\$23,700,000
2008-09	17	UT-AG	Branch Station Residences Improvements	\$1,800,000	\$25,500,000
2008-09	18	UT-AG	Branch Station Headquarters and Equipment Storage Improvements	\$1,700,000	\$27,200,000
				<b>\$27,200,000</b>	
				<b>\$118,475,000</b>	

**TOTAL FOR THE UNIVERSITY OF TENNESSEE**

**\$118,475,000**

**5-YEAR CAPITAL MAINTENANCE PROJECTS  
FY 2004-05 to FY2008-09**

**TENNESSEE BOARD OF REGENTS**

<b>Fiscal Year</b>	<b>System Priority</b>	<b>Institution</b>	<b>Project</b>	<b>Project Cost</b>	<b>Cumulative Total</b>
2004-05	1	Systemwide	CFC Chillers Replacement	\$2,500,000	2500000
2004-05	2	Tech Centers	Elizabethton and Newbern Roof Replacements	\$330,000	\$2,830,000
2004-05	3	JSCC	Nursing Area Moisture Interdiction	\$130,000	\$2,960,000
2004-05	4	VSCC	Warf Roof and Skylight Replacements	\$330,000	\$3,290,000
2004-05	5	RSCC	Gym and Library Roof Repair	\$360,000	\$3,650,000
2004-05	6	NSTCC	General Studies HVAC Update	\$100,000	\$3,750,000
2004-05	7	TSU	Power Plant Mechanical Upgrade	\$1,630,000	\$5,380,000
2004-05	8	ETSU CoM	Building 2 Electrical Repairs	\$590,000	\$5,970,000
2004-05	9	APSU	Armory HVAC, Window, and ADA Corrections	\$1,320,000	\$7,290,000
2004-05	10	MSCC	Building Systems Replacements	\$290,000	\$7,580,000
2004-05	11	COSCC	Several Buildings HVAC Update	\$420,000	\$8,000,000
2004-05	12	CSCC	HVAC Equipment and Controls Update	\$530,000	\$8,530,000
2004-05	13	DSCC	Chemistry Lab Update	\$340,000	\$8,870,000
2004-05	14	NSCC	"A" Building Lab Update	\$390,000	\$9,260,000
2004-05	15	MTSU	Davis/Wiser-Patton/JUB Safety Updates Phase III	\$1,230,000	\$10,490,000
2004-05	16	TTU	Several Buildings Fire Alarm Replacements	\$1,230,000	\$11,720,000
2004-05	17	ETSU	Several Buildings Roof Replacements	\$1,080,000	\$12,800,000
2004-05	18	STCC	Several Buildings Roof Replacements	\$410,000	\$13,210,000
2004-05	19	UoM	Drainage Improvements	\$1,350,000	\$14,560,000
2004-05	20	CSTCC	Boiler Replacement	\$180,000	\$14,740,000
2004-05	21	Tech Centers	Systemwide HVAC Updates	\$510,000	\$15,250,000
2004-05	22	PSTCC	Central Plant Repairs	\$260,000	\$15,510,000
2004-05	23	WSCC	Humanities Complex Safety Corrections	\$520,000	\$16,030,000
2004-05	24	MTSU	Davis Science Building Roof Replacement	\$360,000	\$16,390,000
2004-05	25	MTSU	Several Buildings System Replacements	\$300,000	\$16,690,000
2004-05	26	Tech Centers	Memphis, Nashville, Shelbyville Structural and Exterior Repairs	\$530,000	\$17,220,000
2004-05	27	MTSU	Davis/Wiser-Patton/JUB Safety Updates Phase IV	\$290,000	\$17,510,000
2004-05	28	STCC	Farris Complex Fire Safety Corrections	\$240,000	\$17,750,000
2004-05	29	MTSU	Ezell and Abernathy Buildings - Safety and Code Corrections	\$800,000	\$18,550,000
2004-05	30	UoM	Several Buildings Roof Repairs and Replacement	\$3,680,000	\$22,230,000
2004-05	31	MTSU	Underground Electrical Update	\$280,000	\$22,510,000
2004-05	32	ETSU	Mechanical Update - Steam	\$1,570,000	\$24,080,000
2004-05	33	TTC Chattanooga	Welding and Cosmetology Ventilation Corrections	\$230,000	\$24,310,000
2004-05	34	TTU	Bruner Hall Electrical Update	\$1,640,000	\$25,950,000
2004-05	35	TTC Jackson	Lexington Campus HVAC Update	\$400,000	\$26,350,000
2004-05	36	JSCC	Gymnasium HVAC Update	\$330,000	\$26,680,000
2004-05	37	TSU	Power Plant Mechanical Upgrade	\$1,480,000	\$28,160,000
2004-05	38	CSTCC	Sidewalks and Roadways Repair	\$460,000	\$28,620,000
2004-05	39	TTC Memphis	Shop Overhead Door Replacement	\$100,000	\$28,720,000
2004-05	40	CSTCC	Omniplex Asbestos Abatement	\$100,000	\$28,820,000
2004-05	41	UoM	Fume Hood Replacements	\$4,560,000	\$33,380,000
2004-05	42	MTSU	Bragg Mass Communications Building Roof Replacement	\$750,000	\$34,130,000
2004-05	43	PSTCC	Goins Administration Building Reroof	\$400,000	\$34,530,000
2004-05	44	Tech Centers	Newbern and Shelbyville Roof Replacements	\$670,000	\$35,200,000
2004-05	45	ETSU CoM	Buildings 2,6,7,60 - Roof Repairs	\$600,000	\$35,800,000
2004-05	46	VSCC	Noble Caudill Roof and Skylight Replacement	\$340,000	\$36,140,000
2004-05	47	ETSU	Electrical Upgrade	\$1,470,000	\$37,610,000
2004-05	48	TTU	Central Cooling Deficiency Correction	\$750,000	\$38,360,000
2004-05	49	NSTCC	Cooling Tower Replacement	\$120,000	\$38,480,000
2004-05	50	MTSU	Several Buildings System Replacements	\$1,000,000	\$39,480,000
2004-05	51	Tech Centers	Newbern and Shelbyville HVAC Updates	\$270,000	\$39,750,000
2004-05	52	WSCC	Humanities Complex Safety Corrections	\$270,000	\$40,020,000
2004-05	53	MSCC	Building Systems Replacements	\$140,000	\$40,160,000
2004-05	54	APSU	Memorial Health Repairs	\$1,150,000	\$41,310,000
2004-05	55	COSCC	Several Buildings HVAC Update	\$210,000	\$41,520,000
2004-05	56	STCC	Elevator Accessibility Corrections	\$850,000	\$42,370,000
2004-05	57	MTSU	Ezell and Abernathy Buildings - Safety and Code Corrections	\$1,500,000	\$43,870,000
2004-05	58	TSU	Safety and Accessibility Corrections	\$1,820,000	\$45,690,000
2004-05	59	PSTCC	Alexander Building Reroof	\$160,000	\$45,850,000
2004-05	60	ETSU	Dome Roof and Infrastructure Update	\$3,000,000	\$48,850,000
2004-05	61	TTU	Health and Physical Education Building Electrical Update	\$1,630,000	\$50,480,000
2004-05	62	CSCC	HVAC Equipment and Controls Update	\$500,000	\$50,980,000
2004-05	63	JSCC	HVAC Replacements and Corrections	\$560,000	\$51,540,000
2004-05	64	TTC Memphis	Kitchen Renovation	\$470,000	\$52,010,000
2004-05	65	RSCC	Science Laboratories Update	\$330,000	\$52,340,000
2004-05	66	APSU	Dunn Center Bleacher Repair	\$130,000	\$52,470,000
2004-05	67	UoM	Safety and Code Upgrades	\$1,000,000	\$53,470,000
2004-05	68	RSCC	Fire Alarm System Replacement	\$140,000	\$53,610,000
2004-05	69	MTSU	Boutwell Dramatic Arts Roof Replacement	\$340,000	\$53,950,000
2004-05	70	PSTCC	Physical Plant Building Reroof	\$130,000	\$54,080,000
2004-05	71	MTSU	Steam and Condensate Lines Replacement	\$2,240,000	\$56,320,000
2004-05	72	MTSU	Kirksey Old Main Update	\$750,000	\$57,070,000
2004-05	73	NSCC	A, B, D, and Weld Buildings - Roof Replacement	\$730,000	\$57,800,000
2004-05	74	MSCC	Roof Replacement and Repair	\$250,000	\$58,050,000
2004-05	75	WSCC	College Center Roof Replacement	\$850,000	\$58,900,000
2004-05	76	DSCC	Gym Roof Replacement	\$260,000	\$59,160,000
2004-05	77	UoM	Variable Flow Pumping Project	\$3,790,000	\$62,950,000
				<b>\$62,950,000</b>	
2005-06	1	ETSU	Mechanical Update - Steam	\$1,550,000	\$1,550,000
2005-06	2	TTU	Pennebaker Hall Electrical Replacements	\$1,780,000	\$3,330,000
2005-06	3	UoM	South Campus Utility Modifications	\$2,990,000	\$6,320,000
2005-06	4	ETSU	Rogers-Stout HVAC Update	\$1,990,000	\$8,310,000
2005-06	5	MSCC	Building Systems Replacements	\$470,000	\$8,780,000
2005-06	6	UoM	Electric Primary and Switchgear	\$2,790,000	\$11,570,000
2005-06	7	WSCC	Humanities Complex Safety Corrections	\$1,010,000	\$12,580,000
2005-06	8	VSCC	Infrastructure Update	\$740,000	\$13,320,000
2005-06	9	UoM	Steamline Replacement	\$1,190,000	\$14,510,000
2005-06	10	TTU	Clement Hall Mechanical and Electrical Replacements	\$4,440,000	\$18,950,000
2005-06	11	NSCC	Clement Building Cooling Tower Replacement	\$100,000	\$19,050,000
2005-06	12	DSCC	Chemistry Lab Update	\$730,000	\$19,780,000
2005-06	13	TTU	Pennebaker Hall Mechanical Replacements	\$2,930,000	\$22,710,000

**5-YEAR CAPITAL MAINTENANCE PROJECTS  
FY 2004-05 to FY2008-09**

**TENNESSEE BOARD OF REGENTS**

<b>Fiscal Year</b>	<b>System Priority</b>	<b>Institution</b>	<b>Project</b>	<b>Project Cost</b>	<b>Cumulative Total</b>
2005-06	14	APSU	Underground Electrical Update	\$5,500,000	\$28,210,000
2005-06	15	RSCC	Technology Building HVAC Replacement	\$1,200,000	\$29,410,000
2005-06	16	TSU	Systems and Exteriors Upgrades	\$9,070,000	\$38,480,000
2005-06	17	VSCC	Livingston Campus Corrections	\$880,000	\$39,360,000
2005-06	18	TTU	Bruner Hall Mechanical Replacements	\$2,640,000	\$42,000,000
2005-06	19	WSCC	College Center Auditorium Safety Corrections	\$830,000	\$42,830,000
2005-06	20	UoM	Building HVAC Repairs	\$3,000,000	\$45,830,000
2005-06	21	UoM	Electrical Repairs	\$1,000,000	\$46,830,000
2005-06	22	TTU	Brown Hall Mechanical and Electrical Replacements	\$3,300,000	\$50,130,000
2005-06	23	DSCC	Eller and Glover Cooling Tower Replacement	\$280,000	\$50,410,000
2005-06	24	UoM	Plumbing Repairs	\$1,000,000	\$51,410,000
2005-06	25	TTU	Health and Physical Education Building Mechanical Replacements	\$3,730,000	\$55,140,000
2005-06	26	TTU	Foster Hall Mechanical and Electrical Replacements	\$4,000,000	\$59,140,000
				<b>\$59,140,000</b>	
2006-07	1	PSTCC	Magnolia Campus Systems Update	\$4,000,000	\$4,000,000
2006-07	2	PSTCC	Blount Center Repairs and Replacements	\$200,000	\$4,200,000
2006-07	3	TTU	South Hall Mechanical and Electrical Replacements	\$3,720,000	\$7,920,000
2006-07	4	TTU	Prescott Hall Mechanical and Electrical Replacements	\$5,970,000	\$13,890,000
2006-07	5	TTU	Roaden UC Mechanical and Electrical Replacements	\$8,960,000	\$22,850,000
2006-07	6	TTU	Derryberry Hall Mechanical and Electrical Replacements	\$2,800,000	\$25,650,000
2006-07	7	TTU	Several Buildings - Exterior Structural Repairs	\$460,000	\$26,110,000
2006-07	8	JSCC	Parking Repairs and Updates	\$240,000	\$26,350,000
2006-07	9	JSCC	Entrance Door and Hardware Replacements	\$160,000	\$26,510,000
2006-07	10	UoM	Brick and Façade Restoration	\$2,450,000	\$28,960,000
2006-07	11	UoM	Exterior Shell Repairs	\$2,000,000	\$30,960,000
2006-07	12	UoM	Grounds Repairs	\$1,000,000	\$31,960,000
2006-07	13	WSCC	Several Buildings Exterior Repairs	\$200,000	\$32,160,000
2006-07	14	RSCC	Several Buildings Exterior Repairs	\$800,000	\$32,960,000
2006-07	15	DSCC	Campus Site Repairs and Updates	\$500,000	\$33,460,000
2006-07	16	DSCC	Re-keying and Exterior Door Replacement	\$260,000	\$33,720,000
2006-07	17	APSU	Farm Building Space Modifications	\$100,000	\$33,820,000
2006-07	18	UoM	Elevator Modernization	\$5,520,000	\$39,340,000
2006-07	19	UoM	Wilder Tower Completion	\$1,290,000	\$40,630,000
2006-07	20	UoM	Interior Shell repairs	\$3,000,000	\$43,630,000
2006-07	21	RSCC	Ceiling Replacements	\$290,000	\$43,920,000
2006-07	22	STCC	Public Areas Repairs	\$250,000	\$44,170,000
2006-07	23	Systemwide	Projects not yet identifiable for deferred maintenance recovery	\$19,490,000	\$63,660,000
				<b>\$63,660,000</b>	
2007-08	1	Systemwide	Projects not yet identifiable for annual renewal	\$47,370,000	
2008-09	1	Systemwide	Projects not yet identifiable for annual renewal	\$48,790,000	
<b>5-YEAR TOTAL - TENNESSEE BOARD OF REGENTS</b>				<b>\$281,910,000</b>	\$281,910,000
<b>GRAND TOTAL FOR CAPITAL MAINTENANCE PROJECTS</b>				<b>\$400,385,000</b>	

**GOVERNING BOARD DISCLOSURE LIST  
REVENUE-FUNDED PROJECTS FY 2004-05**

**The University of Tennessee**

<u>Institution</u>	<u>Project Description</u>	<u>Fund Source</u>	<u>Estimated Cost</u>
UTK	Fraternities Housing - Renovation and Addition	Gifts \$6,035,000; TSSBA \$17,040,000	\$23,075,000
UTK	Sororities Housing	Gifts \$1,242,500; TSSBA \$6,632,500	\$7,875,000
UTK	Campus Entrances - Phase II	Fac. Fee \$600,000; TSSBA \$1,100,000	\$1,700,000
UTK	Riverbank Stabilization - Phase I	Operating	\$500,000
UTK	University Center Plaza Replacement	Operating	\$300,000
UTK	Business Incubator Building	Grants	\$2,650,000
UTK	Melrose Hall Renovation	Operating	\$500,000
UTK	Clement Hall Renovation	Aux \$1,300,000; TSSBA \$5,220,000	\$6,520,000
UTK	Hess Hall Renovation	Aux \$1,800,000; TSSBA \$8,940,000	\$10,740,000
UTK	Student Services Building Renovation - Phase II	Operating	\$500,000
UTK	Jessie Harris Building Renovation	Operating	\$500,000
UTK	College Veterinary Medicine Addition	Aux \$500,000; TSSBA \$2,150,000	\$2,650,000
UTK	Baseball Stadium Renovation and Addition	TSSBA	\$6,000,000
UTM	Elam Center Renovation	TSSBA	\$4,000,000
UTC	Campus Landscaping	Fac. Fee \$400,000; TSSBA \$1,000,000	\$1,400,000
UTC	Athletic Training	Gift	\$2,000,000
UTC	Challenger Center Addition	Gift	\$500,000

**TOTAL - THE UNIVERSITY OF TENNESSEE \$71,410,000**

**Tennessee Board of Regents**

<u>Institution</u>	<u>Project Description</u>	<u>Fund Source</u>	<u>Estimated Cost</u>
APSU	Parking Improvements	Auxiliary (Parking Fees)	\$550,000
APSU	Emerald Hills Roof Replacements	T S S B A (Rent)	\$690,000
ETSU	Basketball Seating Improvements	Student Fees (incl Mini-Dome R&R)	\$5,430,000
ETSU	Neil Dossett & West Hall Housing Renovations	T S S B A (Rent)	\$3,200,000
ETSU	Innovation Center Renovation	TVA Grant	\$200,000
ETSU	Innovation Center Expansion	TSSBA (Rent and Federal EDA Grants)	\$1,700,000
ETSU CoM	Bldg 2 - 3rd Floor Renovation	Operating (Plant) & Gifts	\$880,000
MTSU	Rutherford Boulevard Access	Auxiliary (Parking Fees)	\$750,000
MTSU	North Tennessee Boulevard Widening	Federal Grant (TDoT TEA 21)	\$2,000,000
MTSU	Nursing Building Addition	Gifts (Christy Houston & Others)	\$4,800,000
MTSU	Farm Consolidation - Planning	Operating (Plant)	\$150,000
MTSU	Telecommunications Building Addition	Operating (Telecom R&R)	\$250,000
MTSU	Parking and Transportation - Phase 2	T S S B A (Parking Fees)	\$8,750,000
MTSU	Deere Hall and Nicks Hall - Housing Renovations	T S S B A (Rent)	\$7,830,000
MTSU	Student Union	T S S B A (Student Fees)	\$38,000,000
TSU	Biology Facility	Federal Funds	\$7,000,000
TSU	Research and Isotope Splitter Facility	Federal Funds	\$9,000,000
TSU	Honors Center	Gift	\$500,000
TSU	Performing Arts Studios Completion	Gift	\$3,040,000
TSU	Marina and Lodging Facility	Private Investment	\$9,600,000
TSU	Avon Williams Campus Improvements	Reallocation of Geier capital funds	\$10,000,000
TSU	Research and Sponsored Programs Building	T S S B A (Grants)	\$8,000,000
TSU	Student Apartments Phase 3	T S S B A (Rent)	\$14,970,000
TTU	Jobe and Murphy Buildings - Fire Alarm Replacements	Gifts (Private Fund-raising)	\$170,000
UoM	Millington Facility Tower Upgrade	Access Fees (Building Revenues)	\$4,200,000
UoM	Women's Softball Facility	Athletic Funds	\$2,250,000
UoM	Rawls Hall Elevator Replacement	Auxiliary (Residence R&R)	\$380,000
UoM	Performing Arts Center	Gifts (+ \$16m ECD Capital Outlay)	\$16,000,000
UoM	Central Avenue Safety Improvements	Operating (Plant)	\$200,000
UoM	Prescott Church Renovation	Operating (Plant)	\$580,000
UoM	Robison Hall Renovation	Operating (Plant)	\$1,800,000
UoM	Wilder Tower Upper Floor Limited Fit-out	Operating (Building Revenues)	\$900,000
UoM	Student Recreation Center Addition	T S S B A (Student Fees)	\$1,100,000
UoM	North Parking Garage	T S S B A (Parking Fees)	\$14,800,000
UoM	Richardson Towers Improvements	T S S B A (Rent)	\$9,000,000
UoM	Various Dormitory Improvements	T S S B A (Rent)	\$4,650,000
UoM	Electrical Generation project	T S S B A (Utilities)	\$9,070,000
UoM	South Campus Utility Modifications	T S S B A (Utilities)	\$2,990,000
UoM	Variable Flow Pumping	T S S B A (Utilities)	\$3,790,000
MSCC	Athletic Facilities & Lighting	Gifts	\$160,000
NSCC	"A" Bldg Lab Renovations - Part 2	Operating (Equipment R & R)	\$420,000
NSCC	Data Center Electrical Upgrade	Operating (Equipment R & R)	\$100,000
NSCC	Fire Alarm System & Security System Upgrade	Operating (Equipment R & R)	\$450,000
NSCC	Horticulture Greenhouse	Operating (Equipment R & R)	\$70,000
NSCC	Off-Campus Sites	Operating (Plant)	\$450,000
RSCC	Gymnasium Air Conditioning Installation	Gifts (Capital Campaign)	\$230,000
RSCC	Theater Storage and Holding Area Addition	Gifts (Capital Campaign)	\$420,000
RSCC	Oak Ridge Branch Campus Parking Expansion	Operating (Parking R & R)	\$100,000
VSCC	Parking and Sitework Improvements	Auxiliary (Parking Fees)	\$330,000
VSCC	Livingston Campus	Gifts & Local Government	\$880,000
VSCC	Continuing Education Training Center	Gifts (Business & Industry)	\$4,120,000
VSCC	Exterior Lighting Improvements	Operating (Plant)	\$150,000

**TOTAL - TENNESSEE BOARD OF REGENTS \$217,050,000**

**TOTAL - DISCLOSURE PROJECTS \$288,460,000**

**New Institutions**

**A. All Saints Bible College**

**Memphis TN**

All Saints Bible College is located at 930 Mason Street in Memphis, Tennessee. The school is a not-for-profit corporation.

The school will offer thirteen programs.

Program: Bible Education and Teaching  
Credential Awarded: Bachelor of Religious Studies  
Length of Program: 138 semester hours (4 years)  
Tuition for Program: \$7,200

Program: Leadership Studies  
Credential Awarded: Bachelor of Religious Studies  
Length of Program: 138 semester hours (4 years)  
Tuition for Program: \$7,200

Program: Pastoral Ministries  
Credential Awarded: Bachelor of Religious Studies  
Length of Program: 138 semester hours (4 years)  
Tuition for Program: \$7,200

Program: Urban Ministries  
Credential Awarded: Bachelor of Religious Studies  
Length of Program: 138 semester hours (4 years)  
Tuition for Program: \$7,200

Program: Bible Education and Training  
Credential Awarded: Associate of Religious Studies  
Length of Program: 67 semester hours (2 years)  
Tuition for Program: \$3,600

Program: Leadership Studies  
Credential Awarded: Associate of Religious Studies  
Length of Program: 67 semester hours (2 years)  
Tuition for Program: \$3,600

Program: Pastoral Ministries  
Credential Awarded: Associate of Religious Studies  
Length of Program: 67 semester hours (2 years)  
Tuition for Program: \$3,600

Program: Urban Ministries  
Credential Awarded: Associate of Religious Studies  
Length of Program: 67 semester hours (2 years)  
Tuition for Program: \$3,600

Program: Biblical Education and Teaching  
Credential Awarded: Certificate of Completion  
Length of Program: 33 semester hours (2 years)  
Tuition for Program: \$2,250

Program: Church of God in Christ Ordination and  
Licensure  
Credential Awarded: Certificate of Completion  
Length of Program: 33 semester hours (2 years)  
Tuition for Program: \$2,250

Program: All Saints Distance Learning (Non-Credit)  
Credential Awarded: Certificate of Completion  
Length of Program: 33 semester hours (2 years)  
Tuition for Program: \$1,125

Program: Church of God in Christ Ordination and  
Licensure (Non-Credit)  
Credential Awarded: Certificate of Completion  
Length of Program: 33 semester hours (2 years)  
Tuition for Program: \$1,125

Program: The Institute for Technology and Digital  
Inclusion Initiative (Non-Credit)  
Credential Awarded: Certificate of Completion  
Length of Program: 33 semester hours (2 years)  
Tuition for Program: \$1,125

The school does not participate in Title IV funding.

**B. Career Creations Institute (CCI)**

**Tullahoma TN**

**Change of Ownership:**

Career Creations Institute (CCI) is located at 412 Wilson Avenue in Tullahoma, Tennessee. The institution is a not-for-profit corporation that has been authorized by THEC since January 2003.

The institution was sold on August 26, 2003 to Donna Slipher and Holly Slipher.

The school will offer three programs already approved by THEC:

Certificate of Completion	<a href="#">Microsoft Office I</a>
Certificate of Completion	<a href="#">Microsoft Office II</a>
Certificate of Completion	<a href="#">QuickBooks</a>

The school does not participate in Title IV funding programs.

**C. Career Training Institute**

**Memphis TN**

Career Training Institute – Memphis is located at 2600 Poplar Avenue, Suite 315 in Memphis, Tennessee. The institution is a sole proprietorship.

The school will offer one program.

Program: Child Development

Credential Awarded: Certificate of Completion  
Length of Program: 126 contact hours (16 weeks)  
Tuition for Program: \$1,100

The school does not participate in Title IV funding programs.

**D. Career Training Institute**

**Nashville TN**

Career Training Institute – Nashville is located at 1215 Ninth Avenue, North, Suite 209 in Nashville, Tennessee. The institution is a sole proprietorship.

The school will offer one program.

Program: Child Development  
Credential Awarded: Certificate of Completion  
Length of Program: 126 contact hours (16 weeks)  
Tuition for Program: \$1,100

The school does not participate in Title IV funding programs.

**E. National Educational Training Centers, LLC**

**Memphis TN**

**Change of Ownership:**

National Education Training Centers, LLC. is located at 3003 Airways Boulevard, Suite 802 in Memphis, Tennessee. The institution is a limited liability corporation that has been authorized by THEC since January 2003.

The institution was sold on June 9, 2003 to Mr. Robert L. Epps, Sr.

The school will offer one program already approved by THEC:

Certified Nurse’s Assistant Program      Certificate of Completion

The school will offer two programs that have not been previously approved by THEC.

Program: Child Development Associate  
Credential Awarded: Certificate of Completion  
Length of Program: 120 contact hours (4 months)  
Tuition for Program: \$2,240

Program: Patient Care Technician  
Credential Awarded: Certificate of Completion  
Length of Program: 300 contact hours (26 weeks)  
Tuition for Program: \$4,285

The school does not participate in Title IV funding programs.

**F. Smokey Mountain Trucking Institute**

**Sevierville TN**

Smokey Mountain Trucking Institute is located at 3173 Newport Highway in Sevierville, Tennessee. The school is a for-profit sole proprietorship.

The school will offer one program.

Program:	Class A CDL
Credential Awarded:	Certificate of Completion
Length of Program:	120 contact hours (3 weeks)
Tuition for Program:	\$4,000

The school does not participate in Title IV funding.

**G. Southern Christian University**

**Nashville TN**

Southern Christian University – Nashville is located at 2932 Foster Creighton in Nashville, Tennessee. The school is a not-for-profit university that is accredited by the Commission on Colleges, Southern Association of Colleges and Colleges (SACS).

The school will offer five programs.

Program:	Ministry
Credential Awarded:	Doctor of Ministry
Length of Program:	36 semester credit hours (36-months)
Tuition for Program:	\$15,120

Program:	Divinity
Credential Awarded:	Master of Divinity
Length of Program:	90 semester credit hours (36-months)
Tuition for Program:	\$33,300

Program:	Biblical Studies
Credential Awarded:	Master of Arts
Length of Program:	57 semester credit hours (24-months)
Tuition for Program:	\$21,090

Program:	Marriage and Family Therapy
Credential Awarded:	Master of Arts
Length of Program:	60 semester credit hours (28-months)
Tuition for Program:	\$22,200

Program:	Professional Counseling
Credential Awarded:	Master of Arts
Length of Program:	60 semester credit hours (28-months)
Tuition for Program:	\$22,200

The school participates in Title IV funding.

**H. Southern Christian University On-Line**

**Montgomery AL**

Southern Christian University – Online is located at 1200 Taylor Road in Montgomery, Alabama. The school is a not-for-profit university that is accredited by the Commission on Colleges, Southern Association of Colleges and Colleges (SACS). Southern Christian University – Online is a recruitment only institution, with classes available online.

The school will offer twenty-four programs.

Doctoral Programs:

- |                         |                                 |
|-------------------------|---------------------------------|
| 1. Doctor of Philosophy | Family Therapy                  |
| 2. Doctor of Ministry   | Ministry                        |
| 3. Doctor of Ministry   | Marriage and Family Therapy I.  |
| 4. Doctor of Ministry   | Marriage and Family Therapy II. |

Master's Programs:

- |                       |  |
|-----------------------|--|
| 5. Master in Divinity | Marriage and Family Therapy              |
| 6. Master in Divinity | Divinity                                 |
| 7. Master in Divinity | Ministerial Leadership                   |
| 8. Master in Divinity | Pastoral Counseling                      |
| 9. Master in Divinity | Professional Counseling                  |
| 10. Master of Science | Ministerial Leadership                   |
| 11. Master of Science | Organizational Leadership                |
| 12. Master of Science | Pastoral Counseling                      |
| 13. Master of Arts    | Biblical Studies                         |
| 14. Master of Arts    | Marriage and Family Therapy              |
| 15. Master of Arts    | Practical Theology                       |
| 16. Master of Arts    | Professional Counseling                  |
| 17. Master of Arts    | Organizational and Behavioral Leadership |

Baccalaureate Programs:

- |                         |                               |
|-------------------------|-------------------------------|
| 18. Bachelor of Science | Bible/Ministry                |
| 19. Bachelor of Science | Human Development             |
| 20. Bachelor of Science | Human Resource Leadership     |
| 21. Bachelor of Science | Liberal Studies               |
| 22. Bachelor of Science | Management Communication      |
| 23. Bachelor of Science | Public Safety & Human Justice |
| 24. Bachelor of Arts    | Biblical Studies              |

The school participates in Title IV funding.

**NEW PROGRAMS**

**A. American Graduate School of Management Nashville TN**

American Graduate School of Management is seeking authorization for one new program, a Master of Finance. This school is a recruitment only institution and all classes are available online.

Program:	Finance
Credential Awarded:	Master of Finance
Length of Program:	40 credit hours (70 weeks)
Tuition for Program:	\$16,200

The school does not participate in Title IV funding.

**B. Covenant College Quest Program Chattanooga TN**

Covenant College is seeking authorization for one new program, a Bachelor of Science in Early Childhood Education Program. The program will be taught by faculty from their authorized site in Chattanooga, Tennessee.

Program: Early Childhood Education  
Credential Awarded: Bachelor of Science  
Length of Program: 60 semester credit hours (20.5 months)  
Tuition for Program: \$17,750

The school participates in Title IV funding.

**C. DeVry University**

**Alpharetta GA**

DeVry University – Alpharetta is seeking authorization for four new programs, two Bachelors of Science in Biomedical Engineering and Biomedical Informatics and two Associates of Applied Science in Health Information Technology and Network Systems Administration. The programs require 153, 141, 66, and 67 semester credit hours, respectively. This school is a recruitment only institution and all classes are available online.

Program: Biomedical Engineering Technology  
Credential Awarded: Bachelor of Science  
Length of Program: 153 semester credit hours (135-weeks)  
Tuition for Program: \$44,955

Program: Biomedical Informatics  
Credential Awarded: Bachelor of Science  
Length of Program: 141 semester credit hours (75-weeks)  
Tuition for Program: \$44,955

Program: Health Information Technology  
Credential Awarded: Associate of Applied Science  
Length of Program: 66 semester credit hours (60 -weeks)  
Tuition for Program: \$19,980

Program: Network Systems Administrator  
Credential Awarded: Associate of Applied Science  
Length of Program: 67 semester credit hours (75 - weeks)  
Tuition for Program: \$24,975

The school participates in Title IV funding.

**D. DeVry University**

**Decatur GA**

DeVry University – Decatur is seeking authorization for four new programs, two Bachelors of Science in Biomedical Engineering and Biomedical Informatics and two Associates of Applied Science in Health Information Technology and Network Systems Administration. The programs require 153, 141, 66, and 67 semester credit hours, respectively. This school is a recruitment only institution and all classes are available online.

Program: Biomedical Engineering Technology  
Credential Awarded: Bachelor of Science

Length of Program: 153 semester credit hours (135-weeks)  
Tuition for Program: \$44,955

Program: Biomedical Informatics  
Credential Awarded: Bachelor of Science  
Length of Program: 141 semester credit hours (75-weeks)  
Tuition for Program: \$44,955

Program: Health Information Technology  
Credential Awarded: Associate of Applied Science  
Length of Program: 66 semester credit hours (60 -weeks)  
Tuition for Program: \$19,980

Program: Network Systems Administrator  
Credential Awarded: Associate of Applied Science  
Length of Program: 67 semester credit hours (75 - weeks)  
Tuition for Program: \$24,975

The school participates in Title IV funding.

**E. Fountainhead College of Technology Knoxville TN**

Fountainhead College of Technology is seeking authorization for one new program, a Cisco CCNA On Line Certificate Program. The program will be offered at their approved site in Knoxville, Tennessee.

Program: Cisco CCNA On-Line  
Credential Awarded: Certificate  
Length of Program: 14 semester credit hours (8 months)  
Tuition for Program: \$4,900

The school participates in Title IV funding.

**F. High Tech Institute Nashville TN**

High-Tech Institute – Nashville is seeking authorization for two new programs, an Associate of Applied Science in Dental Assisting and a Diploma in Dental Assisting. The programs will be taught at their authorized site in Nashville, Tennessee.

Program: Dental Assisting  
Credential Awarded: Associate of Applied Science  
Length of Program: 63 semester credit hours (16-months)  
Tuition for Program: \$18,046

Program: Dental Assisting  
Credential Awarded: Diploma  
Length of Program: 32 semester credit hours (9-months)  
Tuition for Program: \$8,785

The school participates in Title IV funding.

**G. ITT Technical Institute Indianapolis IN**

ITT Technical Institute is seeking authorization for one new program, a Bachelor of Applied Science Degree in Information Systems Security. The institution is a recruitment only school. The on-line program will be taught by staff at their authorized site in Indianapolis, IN.

Program: Information Systems Security On-Line  
Credential Awarded: Bachelor of Applied Science Degree  
Length of Program: 180 quarter credit hours (45 months)  
Tuition for Program: \$31,680

The school participates in Title IV funding.

**H. ITT Technical Institute**

**Knoxville TN**

ITT Technical Institute - Knoxville is seeking authorization for two new programs: a Bachelor of Applied Science Degree in Digital Entertainment and Game Design and a Bachelor of Applied Science Degree in Software Engineering Technology. Additionally, they are seeking approval for on-line general education courses. The programs will be taught at their authorized site in Knoxville, TN.

Program: Digital Entertainment and Game Design  
Credential Awarded: Bachelor of Applied Science Degree  
Length of Program: 180 quarter credit hours (45 months)  
Tuition for Program: \$62,460

Program: Software Engineering Technology  
Credential Awarded: Bachelor of Applied Science Degree  
Length of Program: 180 quarter credit hours (45 months)  
Tuition for Program: \$62,460

Program: General Education Courses On-Line  
Credential Awarded: Bachelor of Applied Science Degree  
Length of Program: 56 quarter credit hours (45 months)  
Tuition for Program: \$347 per quarter credit hour

The school participates in Title IV funding.

**I. ITT Technical Institute**

**Memphis TN**

ITT Technical Institute - Memphis is seeking authorization for two new programs: a Bachelor of Applied Science Degree in Digital Entertainment and Game Design and a Bachelor of Applied Science Degree in Software Engineering Technology. Additionally, they are seeking approval for on-line general education courses. The programs will be taught at their authorized site in Memphis, TN.

Program: Digital Entertainment and Game Design  
Credential Awarded: Bachelor of Applied Science Degree  
Length of Program: 180 quarter credit hours (45 months)  
Tuition for Program: \$62,460

Program: Software Engineering Technology  
Credential Awarded: Bachelor of Applied Science Degree  
Length of Program: 180 quarter credit hours (45 months)

Tuition for Program: \$62,460

Program: General Education Courses On-Line  
 Credential Awarded: Bachelor of Applied Science Degree  
 Length of Program: 56 quarter credit hours (45 months)  
 Tuition for Program: \$347 per quarter credit hour

The school participates in Title IV funding.

**J. ITT Technical Institute Nashville TN**

ITT Technical Institute - Nashville is seeking authorization for two new programs: a Bachelor of Applied Science Degree in Digital Entertainment and Game Design and a Bachelor of Applied Science Degree in Software Engineering Technology. Additionally, they are seeking approval for on-line general education courses. The programs will be taught at their authorized site in Nashville, TN.

Program: Digital Entertainment and Game Design  
 Credential Awarded: Bachelor of Applied Science Degree  
 Length of Program: 180 quarter credit hours (45 months)  
 Tuition for Program: \$62,460

Program: Software Engineering Technology  
 Credential Awarded: Bachelor of Applied Science Degree  
 Length of Program: 180 quarter credit hours (45 months)  
 Tuition for Program: \$62,460

Program: General Education Courses On-Line  
 Credential Awarded: Bachelor of Applied Science Degree  
 Length of Program: 56 quarter credit hours (45 months)  
 Tuition for Program: \$347 per quarter credit hour

The school participates in Title IV funding.

**K. Memphis School of Allied Health & Commerce Memphis TN**

Memphis School of Allied Health and Commerce is seeking authorization for two new Certificate of Completion programs in Nursing Assistant and Unit Secretary. The programs will be taught by faculty from their authorized site in Memphis, Tennessee.

Program: Nursing Assistant  
 Credential Awarded: Certificate of Completion  
 Length of Program: 160 contact hours (8 weeks)  
 Tuition for Program: \$3,500

Program: Unit Secretary  
 Credential Awarded: Certificate of Completion  
 Length of Program: 120 contact hours (6 weeks)  
 Tuition for Program: \$3,300

The school does not participate in Title IV funding.

**L. Nashville Auto Diesel College**

**Nashville TN**

Nashville Auto Diesel College (NADC) is seeking authorization for On-Line General Education Courses. The courses will be taught by faculty at their authorized site in Nashville, TN.

Program:	General Education Courses On-Line
Credential Awarded:	Associate of Applied Science Degree
Length of Program:	23 semester credit hours (9 months)
Tuition for Program:	\$4,340

The school participates in Title IV funding.

**M. New Horizons Computer Learning Center**

**Chattanooga TN**

New Horizons Computer Learning Center - Chattanooga is seeking authorization for three new certificates of completion programs in A+ Certification, IT Comprehensive Series and Microsoft Programming Series. New Horizons – Chattanooga is also seeking two revisions, certificates of completion in Microsoft Certified Systems Administrator and Microsoft Network Engineering Series. The programs will be taught by faculty from their authorized site in Chattanooga, Tennessee.

Program:	A+ Certification
Credential Awarded:	Certificate of Completion
Length of Program:	526 contact hours (6 months)
Tuition for Program:	\$3,000
Program:	IT Comprehensive Series
Credential Awarded:	Certificate of Completion
Length of Program:	936 contact hours (1 year)
Tuition for Program:	\$12,995

Program:	Microsoft Certified Systems Administrator
Credential Awarded:	Certificate of Completion
Length of Program:	734 contact hours (9 months)
Tuition for Program:	\$5,000

Program:	Microsoft Network Engineering Series
Credential Awarded:	Certificate of Completion
Length of Program:	936 contact hours (1 year)
Tuition for Program:	\$11,995

Program:	Microsoft Programming Series
Credential Awarded:	Certificate of Completion
Length of Program:	936 contact hours (1 year)
Tuition for Program:	\$12,995

The school does not participate in Title IV funding.

**N. New Horizons Computer Learning Center**

**Kingsport TN**

New Horizons Computer Learning Center – Kingsport is seeking authorization for two new certificate of completion programs in Microsoft Certified Systems Administrator for

Windows Server 2003 and Microsoft Certified Systems Engineer for Windows Server 2003. The programs will be taught by faculty from their authorized site in Kingsport, Tennessee.

Program: Microsoft Certified Systems Administrator (MCSA) for  
Microsoft Windows Server 2003  
Credential Awarded: Certificate of Completion  
Length of Program: 224 contact hours (6 months)  
Tuition for Program: \$7,235

Program: Microsoft Certified Systems Engineer (MCSE) for  
Microsoft Windows Server 2003  
Credential Awarded: Certificate of Completion  
Length of Program: 259 contact hours (1 year)  
Tuition for Program: \$9,435

The school does not participate in Title IV funding.

**O. New Horizons Computer Learning Center Knoxville TN**

New Horizons Computer Learning Center – Knoxville is seeking authorization for two new certificates of completion programs in Microsoft Certified Systems Administrator for Windows Server 2003 and Microsoft Certified Systems Engineer for Windows Server 2003. The programs will be taught by faculty from their authorized site in Knoxville, Tennessee.

Program: Microsoft Certified Systems Administrator (MCSA) for  
Microsoft Windows Server 2003  
Credential Awarded: Certificate of Completion  
Length of Program: 224 contact hours (6 months)  
Tuition for Program: \$7,235

Program: Microsoft Certified Systems Engineer (MCSE) for  
Microsoft Windows Server 2003  
Credential Awarded: Certificate of Completion  
Length of Program: 259 contact hours (1 year)  
Tuition for Program: \$9,435

The school does not participate in Title IV funding.

**P. South College Knoxville TN**

South College is seeking authorization for one new program, a Bachelor of Science in Health Science with a concentration in Radiography. The program will be taught by faculty from their authorized site in Knoxville, Tennessee.

Program: Health Science with concentration in Radiography  
Credential Awarded: Bachelor of Science  
Length of Program: 194 quarter credit hours (3.5 years)  
Tuition for Program: \$47,600

The school participates in Title IV funding.

**Q. Southern Massage Institute Memphis TN**

Southern Massage Institute is seeking authorization for one new program in Massage Therapy. The program will be taught by faculty from their authorized site in Collierville, Tennessee. A portion of the program is distance education and will be taught by correspondence.

Program: Massage Therapy Distance Learning  
Credential Awarded: Diploma  
Length of Program: 550 contact hours (6 months)  
Tuition for Program: \$5,000

The school does not participate in Title IV funding.

**R. TechSkills**

**Memphis TN**

TechSkills - Memphis is seeking authorization for three new certificates of completion programs in Medical Administrative Specialist, Medical Coding Associate, and Medical Transcriptionist. The programs will be taught by faculty from their authorized site in Memphis, Tennessee.

Program: Medical Administrative Specialist (MAS)  
Credential Awarded: Certificate of Completion  
Length of Program: 320 contact hours (4 months)  
Tuition for Program: \$2,525

Program: Medical Coding Associate (MCA)  
Credential Awarded: Certificate of Completion  
Length of Program: 640 contact hours (9 months)  
Tuition for Program: \$3,550

Program: Medical Transcriptionist (MT)  
Credential Awarded: Certificate of Completion  
Length of Program: 440 contact hours (6 months)  
Tuition for Program: \$2,825

The school does not participate in Title IV funding.

**S. TechSkills**

**Nashville TN**

TechSkills - Nashville is seeking authorization for three new certificates of completion programs in Medical Administrative Specialist, Medical Coding Associate, and Medical Transcriptionist. The programs will be taught by faculty from their authorized site in Nashville, Tennessee.

Program: Medical Administrative Specialist (MAS)  
Credential Awarded: Certificate of Completion  
Length of Program: 320 contact hours (4 months)  
Tuition for Program: \$2,525

Program: Medical Coding Associate (MCA)  
Credential Awarded: Certificate of Completion  
Length of Program: 640 contact hours (9 months)  
Tuition for Program: \$3,550

Program: Medical Transcriptionist (MT)  
 Credential Awarded: Certificate of Completion  
 Length of Program: 440 contact hours (6 months)  
 Tuition for Program: \$2,825

The school does not participate in Title IV funding.

**T. Tennessee Career College, LLC Nashville TN**

Tennessee Career College, LLC is seeking authorization for one new program, a diploma in Medical Coding. The program will be taught by faculty from their authorized site in Nashville, Tennessee.

Program: Medical Coding  
 Credential Awarded: Diploma  
 Length of Program: 900 contact hours (9 months)  
 Tuition for Program: \$6,300

The school participates in Title IV funding.

**U. University of Phoenix - On Line Phoenix AZ**

University of Phoenix – On-line is seeking authorization for eight new programs, two Master of Arts degrees in Early Childhood Education and Special Education/Cross Categorical; a Master of Health Administration; three Bachelor of Science degrees in Business Finance, Human Services, and Human Services Management; and two Certificate programs in Human Resource Management and Project Management. The school is a recruitment only institution and all classes are available online.

Program: Early Childhood Education  
 Credential Awarded: Master of Arts  
 Length of Program: 37 semester credit hours (19 months)  
 Tuition for Program: \$15,170

Program: Special Education/Cross Categorical  
 Credential Awarded: Master of Arts  
 Length of Program: 43 semester credit hours (21 months)  
 Tuition for Program: \$17,630

Program: Health Administration  
 Credential Awarded: Master of Health Administration  
 Length of Program: 40 semester credit hours (20 months)  
 Tuition for Program: \$20,720

Program: Business Finance  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (4 years)  
 Tuition for Program: \$50,640

Program: Human Services  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (4 years)  
 Tuition for Program: \$50,640

Program: Human Services Management  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (4 years)  
Tuition for Program: \$50,640

Program: Human Resource Management  
Credential Awarded: Certificate  
Length of Program: 18 semester credit hours (8 months)  
Tuition for Program: \$7,596

Program: Project Management  
Credential Awarded: Certificate  
Length of Program: 18 semester credit hours (8 months)  
Tuition for Program: \$7,596

The school participates in Title IV funding.

**V. Virginia College - Technical**

**Pelham AI**

Virginia College – Technical is seeking authorization for seven new programs: two occupational associate’s degrees in Automotive Collision/Refinishing Technology with Industry Management and Automotive/Light Diesel Technology with Industry Management and five diplomas in Automotive Collision/Refinishing Technology with Custom Hot Rod and Motorcycle Body Fabrication Technologies, Automotive Collision/Refinishing Technology with Custom Hot Rod and Motorcycle Chassis, Automotive Collision/Refinishing Technology with Upholstery Technologies, Automotive/Light Diesel with Custom Hot Rod and Motorcycle Chassis Fabrication Technologies, and Automotive/Light Diesel with Custom Hot Rod and Motorcycle Body Fabrication Technologies. The school is a recruitment only institution. The program will be taught by faculty from their authorized site in Pelham, Alabama.

Program: Automotive Collision/Refinishing Technology with Industry Management  
Credential Awarded: Occupational Associate  
Length of Program: 106 quarter credit hours (1 year)  
Tuition for Program: \$26,000

Program: Automotive/Light Diesel Technology with Industry Management  
Credential Awarded: Occupational Associate  
Length of Program: 107 quarter credit hours (1 year)  
Tuition for Program: \$26,000

Program: Automotive Collision/Refinishing Technology with Custom Rod and Motorcycle Body Fabrication Technologies  
Credential Awarded: Diploma  
Length of Program: 97 quarter credit hours (1 year)  
Tuition for Program: \$26,000

Program: Automotive Collision/Refinishing Technology with Custom Hot Rod and Motorcycle Chassis Fabrication Technologies

Credential Awarded: Diploma  
Length of Program: 97 quarter credit hours (1 year)  
Tuition for Program: \$26,000

Program: Automotive Collision/Refinishing Technology with Upholstery Technologies

Credential Awarded: Diploma  
Length of Program: 97 quarter credit hours (1 year)  
Tuition for Program: \$26,000

Program: Automotive/Light Diesel with Custom Hot Rod and Motorcycle Chassis Fabrication Technologies

Credential Awarded: Diploma  
Length of Program: 98 quarter credit hours (1 year)  
Tuition for Program: \$26,000

Program: Automotive/Light Diesel with Custom Hot Rod and Motorcycle Body Fabrication Technologies

Credential Awarded: Diploma  
Length of Program: 98 quarter credit hours (1 year)  
Tuition for Program: \$26,000

## Attachment D

1. Reappointment: Mr. Bill Faour

Mr. Faour represents east Tennessee. He is a representative that holds an ownership in, or is otherwise affiliated with an institution that is subject to the committee's supervision and oversight. Mr. Faour is the co-owner and director of Electronic Computer Programming College in Chattanooga, Tennessee.

2. Reappointment: Dr. Barkev Trachian

Dr. Trachian represents east Tennessee. He is a representative that holds an ownership in, or is otherwise affiliated with an institution that is subject to the committee's supervision and oversight. Dr. Trachian is the president of Temple Baptist Seminary in Chattanooga, Tennessee.

3. Reappointment: Ms. Lisa York

Ms. York represents middle Tennessee. She is a representative with no association to a school. Ms. York is an attorney with Gideon & Wiseman Law Firm in Nashville, Tennessee. She does litigation in the area of medical malpractice in state and federal court.

The staff recommends that Mr. William Faour, Dr. Barkev Trachian and Ms. Lisa York be appointed to the Committee for a three-year term beginning on July 1, 2003 through June 30, 2006. Other members of the committee are:

Denise Bentley, Attorney , Metro Board of Education  
Joe Brown, Owner/Director, Supplemental Services Incorporated of TN  
Vickie Burch, Director, West Tennessee Business College  
Gaylon Hall, Director Emeritus, William R. Moore  
Leland McNabb, Attorney, McNabb, Bragorgos & Burgess PLLC.  
Dr. Richard G. Rhoda, Executive Director, TN Higher Education Comm.  
Michael Roberts, Executive Director, TN Student Assistance Corporation  
Joyce Searcy, President and CEO of the Bethlehem Centers of Nashville  
Steve South, Owner/Director, South College  
Richard Venable, Mayor of Sullivan County

**ATTACHMENT E**

**RECOMMENDED PROJECTS FOR 2003-2004**

**PUBLIC FOUR YEAR INSTITUTIONS**

- |   |                           |
|---|---------------------------|
| <u>East Tennessee State University</u><br>\$72,515<br>"East Tennessee Autism Training Project (ETATP)"  | Dr. Clarissa Willis       |
| <u>East Tennessee State University</u><br>\$72,840<br>"Improving Middle and High Science Teaching Quality in Four Rural School Districts in Northeast Tennessee"                    | Dr. Jack Rhoton           |
| <u>East Tennessee State University</u><br>\$32,618<br>"Reading Improvement and Language Diversity"  | Dr. Rosalind R. Gann      |
| <u>Middle Tennessee State University</u><br>\$72,947<br>"The Academy for Teachers of the Gifted 2004"   | Dr. Bella Higdon          |
| <u>Middle Tennessee State University</u><br>\$67,956<br>"Powers of Ten: Number Sense through Algebra, Astronomy, Biology and Finance"   | Dr. Dovie L. Kimmins      |
| <u>Middle Tennessee State University</u><br>\$21,078<br>"Primary Physical Science in Tennessee (PPS in TN)"   | Dr. Paul Lee              |
| <u>Tennessee Technological University</u><br>Alfred<br>\$72,968<br>"Teaching Reading Across Literature and Social Studies in Grades 7-10"   | Dr. Sue Ellen             |
| <u>University of Memphis</u><br>\$114,000<br>"Math, Assistive Technology, and Reading (MATR): Enhancing Teaching Effectiveness in Inclusive Classrooms"                             | Dr. Sandra Cooley-Nichols |
| <u>University of Tennessee, Chattanooga</u><br>\$45,897<br>"Curriculum Development and Content-Area Workshop for Middle School Teachers of Earth Science in Southeastern Tennessee" | Dr. Ann E. Holmes         |
| <u>University of Tennessee, Chattanooga</u><br>\$62,597<br>"Using Non-Fiction to Build Critical Literacy"   | Dr. Jennifer Beech        |

University of Tennessee, Chattanooga Dr. Ossama A. Saleh  
\$70,831  
“Applications of Algebra, III”

University of Tennessee, Knoxville Dr. Alan Hazari  
\$52,487  
“Inquiry-Based Physical Science @ Grades 5-8 Levels”

University of Tennessee, Knoxville Dr. Kathleen S. Puckett  
\$72,630  
“Project Access: Using Assistive Technology to Access Content Area Literacy in Special Education”

University of Tennessee, Knoxville Dr. R. N. Trigiano  
\$72,769  
“Teaching Molecular Biology/Genetics and Biotechnology in High School Classrooms”

University of Tennessee, Knoxville Dr. Susan E. Riechert  
\$70,000  
“Biology in a Box: A Student-Active Learning Project”

University of Tennessee, Martin Dr. Cahit Erkal  
\$53,660  
“Activity Based Physics and Astronomy Summer Institute for Middle and Junior-High School Teachers: Year Two”

University of Tennessee, Martin Ms. Barbara Hutcherson  
\$40,023  
“The Highly Qualified Middle School English Teacher Summer Institute”

#### **PRIVATE FOUR YEAR INSTITUTIONS**

Freed-Hardeman University Dr. John Sweeney  
\$77,807  
“Capacity Training for Teachers of Special Needs Inclusion Students”

Milligan College Dr. Beverly Schmalzried  
\$72,911  
“Improving Teacher Quality in Selected Carter County, Tennessee Schools”

#### **TWO-YEAR COMMUNITY COLLEGES**

Volunteer State Community College Dr. Umadevi Garimella  
\$63,265  
“Science Institute: A Bridge Between Middle and High School”

Walters State Community College Dr. Lee Dell’Isola  
\$17,000  
“Exploring Mathematical Concepts through Problem Solving and Manipulatives (A K-4<sup>th</sup> Grade Project)”

**Attachment F**

RESOLUTION OF APPRECIATION  
FOR STEPHEN D. ADAMS

WHEREAS, In his capacity as Treasurer of the State of Tennessee, Stephen D. Adams served with distinction as a member of the Tennessee Higher Education Commission from 1993 to 2003; and

WHEREAS, As a Constitutional Officer of the State of Tennessee, Mr. Adam's extensive knowledge of the legislative branch of State government was of tremendous value to the work of the Commission; and

WHEREAS, Mr. Adam's tenure with the Commission coincided with periods of extreme fiscal difficulty for the State, which imposed dire circumstances upon all functions of public institutions, including higher education; and

WHEREAS, the Commission looked to Mr. Adams for objective analyses and critical insights regarding policy issues and the consequences of actions, as well as for challenging the wisdom of conventional practice in times of unusual circumstance; and

WHEREAS, Mr. Adams consistently championed student access, equity, and fairness in the deliberations of the Commission; and

WHEREAS, Mr. Adams resigned the office of State Treasurer to become the first chief administrative officer of the Tennessee Education Lottery Corporation, thereby concluding his ex-officio membership on the Commission;

NOW, THEREFORE, BE IT RESOLVED, that the Tennessee Higher Education Commission expresses appreciation to Stephen D. Adams for his outstanding service to the Commission, that the Commission commends Mr. Adams for his many contributions to the State of Tennessee through his service as State Treasurer, and that the Commission wishes him the very best in all future pursuits.