Chattanooga State Community College				
Starting Point		\$464,800	Outcome	Outcome
Outcome		Effect	Change	Weight
Students Accumulating 12 hrs	\$	(28,200)	-4.8%	2.0%
Students Accumulating 24 hrs	\$	(82,700)	-6.7%	4.0%
Students Accumulating 36 hrs	\$	(134,000)	-5.5%	6.5%
Associates	\$	(882,100)	-5.8%	20.0%
1-2 Year Certificates	\$	(76,900)	-9.1%	15.0%
<1yr Certificates	\$	(97,000)	-9.4%	12.5%
Dual Enrollment	\$	264,900	7.0%	10.0%
Transfers Out with 12 hrs	\$	(104,500)	-10.8%	5.0%
Awards per 100 FTE	\$	57,700	1.8%	10.0%
Job Placements	\$	(54,200)	-1.8%	7.5%
Workforce Training (Contact Hours)	\$	276,700	12.8%	7.5%
Fixed Costs	\$	17,700		
Quality Assurance	\$	(22,900)		
Total Recommendation	\$	(400,600)		

Cleveland State Community College					
Starting Point		\$183,200	Outcome	Outcome	
Outcome		Effect	Change	Weight	
Students Accumulating 12 hrs	\$	(13,878)	-5.8%	2.0%	
Students Accumulating 24 hrs	\$	(25,488)	-5.9%	4.0%	
Students Accumulating 36 hrs	\$	(27,786)	-3.6%	6.5%	
Associates	\$	927	-0.1%	20.0%	
1-2 Year Certificates	\$	3,537	1.9%	12.5%	
<1yr Certificates	\$	(84,397)	-5.5%	15.0%	
Dual Enrollment	\$	67,597	3.4%	10.0%	
Transfers Out with 12 hrs	\$	(9,450)	-4.3%	5.0%	
Awards per 100 FTE	\$	145,871	6.9%	10.0%	
Job Placements	\$	87,019	6.8%	7.5%	
Workforce Training (Contact Hours)	\$	117,954	44.0%	7.5%	
Fixed Costs	\$	(4,962)			
Quality Assurance	\$	21,356			
Total Recommendation	\$	461,500			

Columbia State Community College					
Starting Point		\$261,800	Outcome	Outcome	
Outcome		Effect	Change	Weight	
Students Accumulating 12 hrs	\$	(39,100)	-8.8%	2.0%	
Students Accumulating 24 hrs	\$	(84,597)	-9.1%	4.0%	
Students Accumulating 36 hrs	\$	(201,064)	-10.7%	6.5%	
Associates	\$	(116,679)	-1.4%	20.0%	
1-2 Year Certificates	\$	19,035	11.1%	12.5%	
<1yr Certificates	\$	(95,228)	-15.7%	15.0%	
Dual Enrollment	\$	(65,885)	-2.7%	10.0%	
Transfers Out with 12 hrs	\$	(75,416)	-5.0%	10.0%	
Awards per 100 FTE	\$	129,408	8.3%	7.5%	
Job Placements	\$	36,100	3.4%	5.0%	
Workforce Training (Contact Hours)	\$	(236,659)	-29.0%	7.5%	
Fixed Costs	\$	143,662			
Quality Assurance	\$	(5,477)			
Total Recommendation	\$	(330,100)			

Dyersburg State Community College				
Starting Point		\$159,600	Outcome	Outcome
Outcome		Effect	Change	Weight
Students Accumulating 12 hrs	\$	6,078	2.8%	2.0%
Students Accumulating 24 hrs	\$	(6,530)	-1.7%	4.0%
Students Accumulating 36 hrs	\$	3,414	0.3%	6.5%
Associates	\$	(26,011)	-0.7%	20.0%
1-2 Year Certificates	\$	3,153	2.5%	12.5%
<1yr Certificates	\$	279,185	43.8%	15.0%
Dual Enrollment	\$	40,095	3.3%	7.5%
Transfers Out with 12 hrs	\$	(17,977)	-4.9%	7.5%
Awards per 100 FTE	\$	42,411	1.7%	10.0%
Job Placements	\$	165,855	12.5%	10.0%
Workforce Training (Contact Hours)	\$	223,399	118.1%	5.0%
Fixed Costs	\$	3,188		
Quality Assurance	\$	29,638		
Total Recommendation	\$	905,500		

Jackson State Community College				
Starting Point		\$213,800	Outcome	Outcome
Outcome		Effect	Change	Weight
Students Accumulating 12 hrs	\$	(55,374)	-11.2%	3.0%
Students Accumulating 24 hrs	\$	(102,724)	-12.3%	5.0%
Students Accumulating 36 hrs	\$	(183,076)	-13.1%	7.0%
Associates	\$	(355,182)	-5.6%	20.0%
1-2 Year Certificates	\$	(48,080)	-19.0%	12.5%
<1yr Certificates	\$	52,869	18.3%	12.5%
Dual Enrollment	\$	(104,155)	-6.9%	5.0%
Transfers Out with 12 hrs	\$	(69,130)	-10.6%	7.5%
Awards per 100 FTE	\$	201,783	8.6%	10.0%
Job Placements	\$	80,893	6.5%	7.5%
Workforce Training (Contact Hours)	\$	42,580	6.6%	10.0%
Fixed Costs	\$	81,866		
Quality Assurance	\$	(42,771)		
Total Recommendation	\$	(286,700)		

Motlow State Community College				
Starting Point		\$303,400	Outcome	Outcome
Outcome		Effect	Change	Weight
Students Accumulating 12 hrs	\$	(73,103)	-9.7%	3.0%
Students Accumulating 24 hrs	\$	(135,568)	-10.8%	5.0%
Students Accumulating 36 hrs	\$	(233,230)	-11.1%	7.0%
Associates	\$	(578,564)	-6.1%	20.0%
1-2 Year Certificates	\$	(6,745)	-34.9%	5.0%
<1yr Certificates	\$	(58,601)	-11.6%	12.5%
Dual Enrollment	\$	(187,105)	-4.7%	12.5%
Transfers Out with 12 hrs	\$	(160,880)	-10.2%	10.0%
Awards per 100 FTE	\$	19,912	0.8%	10.0%
Job Placements	\$	56,013	6.5%	7.5%
Workforce Training (Contact Hours)	\$	77,076	14.4%	7.5%
Fixed Costs	\$	5,813		
Quality Assurance	\$	(65,317)		
Total Recommendation	\$	(1,036,900)		

Nashville State Community College				
Starting Point		\$325,300	Outcome	Outcome
Outcome		Effect	Change	Weight
Students Accumulating 12 hrs	\$	(19,633)	-2.8%	3.0%
Students Accumulating 24 hrs	\$	(112,690)	-8.4%	5.0%
Students Accumulating 36 hrs	\$	(210,419)	-8.8%	7.0%
Associates	\$	(319,737)	-2.9%	20.0%
1-2 Year Certificates	\$	13,667	1.5%	12.5%
<1yr Certificates	\$	(18,365)	-4.3%	12.5%
Dual Enrollment	\$	141,895	5.6%	10.0%
Transfers Out with 12 hrs	\$	(120,961)	-10.3%	7.5%
Awards per 100 FTE	\$	65,809	5.5%	5.0%
Job Placements	\$	69,919	4.1%	7.5%
Workforce Training (Contact Hours)	\$	2,868	0.1%	10.0%
Fixed Costs	\$	37,430		
Quality Assurance	\$	(70,784)		
Total Recommendation	\$	(215,700)		

Northeast State Community College				
Starting Point		\$310,000	Outcome	Outcome
Outcome		Effect	Change	Weight
Students Accumulating 12 hrs	\$	(6,883)	-1.8%	2.0%
Students Accumulating 24 hrs	\$	(44,266)	-5.4%	4.0%
Students Accumulating 36 hrs	\$	(111,549)	-6.9%	6.5%
Associates	\$	(519,977)	-5.6%	20.0%
1-2 Year Certificates	\$	(2,630)	-0.3%	15.0%
<1yr Certificates	\$	(34,682)	-5.0%	12.5%
Dual Enrollment	\$	639	-0.1%	7.5%
Transfers Out with 12 hrs	\$	(76,545)	-13.5%	5.0%
Awards per 100 FTE	\$	92,360	3.4%	10.0%
Job Placements	\$	(298,459)	-9.0%	10.0%
Workforce Training (Contact Hours)	\$	496,664	38.5%	7.5%
Fixed Costs	\$	(125,224)		
Quality Assurance	\$	(46,348)		
Total Recommendation	\$	(366,900)		

Pellissippi State Community College				
Starting Point		\$506,600	Outcome	Outcome
Outcome		Effect	Change	Weight
Students Accumulating 12 hrs	\$	(31,248)	-4.3%	2.0%
Students Accumulating 24 hrs	\$	(117,502)	-6.7%	4.0%
Students Accumulating 36 hrs	\$	(308,037)	-9.4%	6.5%
Associates	\$	(1,015,361)	-5.8%	20.0%
1-2 Year Certificates	\$	18,280	21.3%	12.5%
<1yr Certificates	\$	(317,444)	-11.3%	15.0%
Dual Enrollment	\$	78,168	2.7%	7.5%
Transfers Out with 12 hrs	\$	(67,881)	-2.6%	10.0%
Awards per 100 FTE	\$	102,776	3.7%	10.0%
Job Placements	\$	103,702	6.3%	5.0%
Workforce Training (Contact Hours)	\$	103,435	8.9%	7.5%
Fixed Costs	\$	250,603		
Quality Assurance	\$	(202,792)		
Total Recommendation	\$	(896,700)		

Roane State Community College				
Starting Point		\$332,900	Outcome	Outcome
Outcome		Effect	Change	Weight
Students Accumulating 12 hrs	\$	(21,483)	-5.4%	2.0%
Students Accumulating 24 hrs	\$	(61,831)	-7.5%	4.0%
Students Accumulating 36 hrs	\$	(147,864)	-9.1%	6.5%
Associates	\$	(782,397)	-8.0%	20.0%
1-2 Year Certificates	\$	21,312	3.8%	15.0%
<1yr Certificates	\$	(95,609)	-35.2%	12.5%
Dual Enrollment	\$	(90,493)	-2.8%	10.0%
Transfers Out with 12 hrs	\$	(62,091)	-11.9%	5.0%
Awards per 100 FTE	\$	91,144	3.1%	10.0%
Job Placements	\$	(27,700)	-1.4%	7.5%
Workforce Training (Contact Hours)	\$	(78,742)	-3.9%	7.5%
Fixed Costs	\$	26,865		
Quality Assurance	\$	(47,212)		
Total Recommendation	\$	(943,200)		

Southwest State Community College				
Starting Point		\$409,900	Outcome	Outcome
Outcome		Effect	Change	Weight
Students Accumulating 12 hrs	\$	(113,637)	-18.5%	2.0%
Students Accumulating 24 hrs	\$	(279,468)	-19.9%	4.0%
Students Accumulating 36 hrs	\$	(536,566)	-18.7%	6.5%
Associates	\$	(551,034)	-4.6%	20.0%
1-2 Year Certificates	\$	(8,135)	-4.6%	12.5%
<1yr Certificates	\$	14,773	1.4%	15.0%
Dual Enrollment	\$	354,889	12.8%	10.0%
Transfers Out with 12 hrs	\$	(189,563)	-14.1%	7.5%
Awards per 100 FTE	\$	209,000	10.6%	10.0%
Job Placements	\$	(52,669)	-2.7%	7.5%
Workforce Training (Contact Hours)	\$	(30,070)	-3.0%	5.0%
Fixed Costs	\$	(54,654)		
Quality Assurance	\$	(192,566)		
Total Recommendation	\$	(1,019,800)		

Volunteer State Community College				
Starting Point		\$413,800	Outcome	Outcome
Outcome		Effect	Change	Weight
Students Accumulating 12 hrs	\$	(97,328)	-10.4%	3.0%
Students Accumulating 24 hrs	\$	(194,983)	-12.3%	5.0%
Students Accumulating 36 hrs	\$	(300,535)	-11.1%	7.0%
Associates	\$	(172,385)	-1.4%	20.0%
1-2 Year Certificates	\$	(39,169)	-4.4%	12.5%
<1yr Certificates	\$	(125)	-0.1%	12.5%
Dual Enrollment	\$	(144,993)	-3.7%	10.0%
Transfers Out with 12 hrs	\$	(217,703)	-13.6%	10.0%
Awards per 100 FTE	\$	102,066	8.2%	5.0%
Job Placements	\$	181,906	6.8%	7.5%
Workforce Training (Contact Hours)	\$	(150,065)	-9.9%	7.5%
Fixed Costs	\$	(14,946)		
Quality Assurance	\$	42,859		
Total Recommendation	\$	(591,600)		

Walters State Community College				
Starting Point	\$383,000		Outcome	Outcome
Outcome	Effect		Change	Weight
Students Accumulating 12 hrs	\$	(6,854)	-1.2%	3.0%
Students Accumulating 24 hrs	\$	(87,865)	-8.2%	5.0%
Students Accumulating 36 hrs	\$	(169,132)	-9.4%	7.0%
Associates	\$	(210,265)	-2.2%	20.0%
1-2 Year Certificates	\$	(12,096)	-3.3%	12.5%
<1yr Certificates	\$	(56,277)	-5.0%	12.5%
Dual Enrollment	\$	189,434	5.1%	10.0%
Transfers Out with 12 hrs	\$	(52,972)	-8.9%	5.0%
Awards per 100 FTE	\$	116,671	5.9%	7.5%
Job Placements	\$	255,457	7.3%	10.0%
Workforce Training (Contact Hours)	\$	1,900,930	65.2%	7.5%
Fixed Costs	\$	25,984		
Quality Assurance	\$	130,786		
Total Recommendation	\$	2,406,800		